



**ENGINEERING
FUTURE
ACCOMPLISHMENTS**

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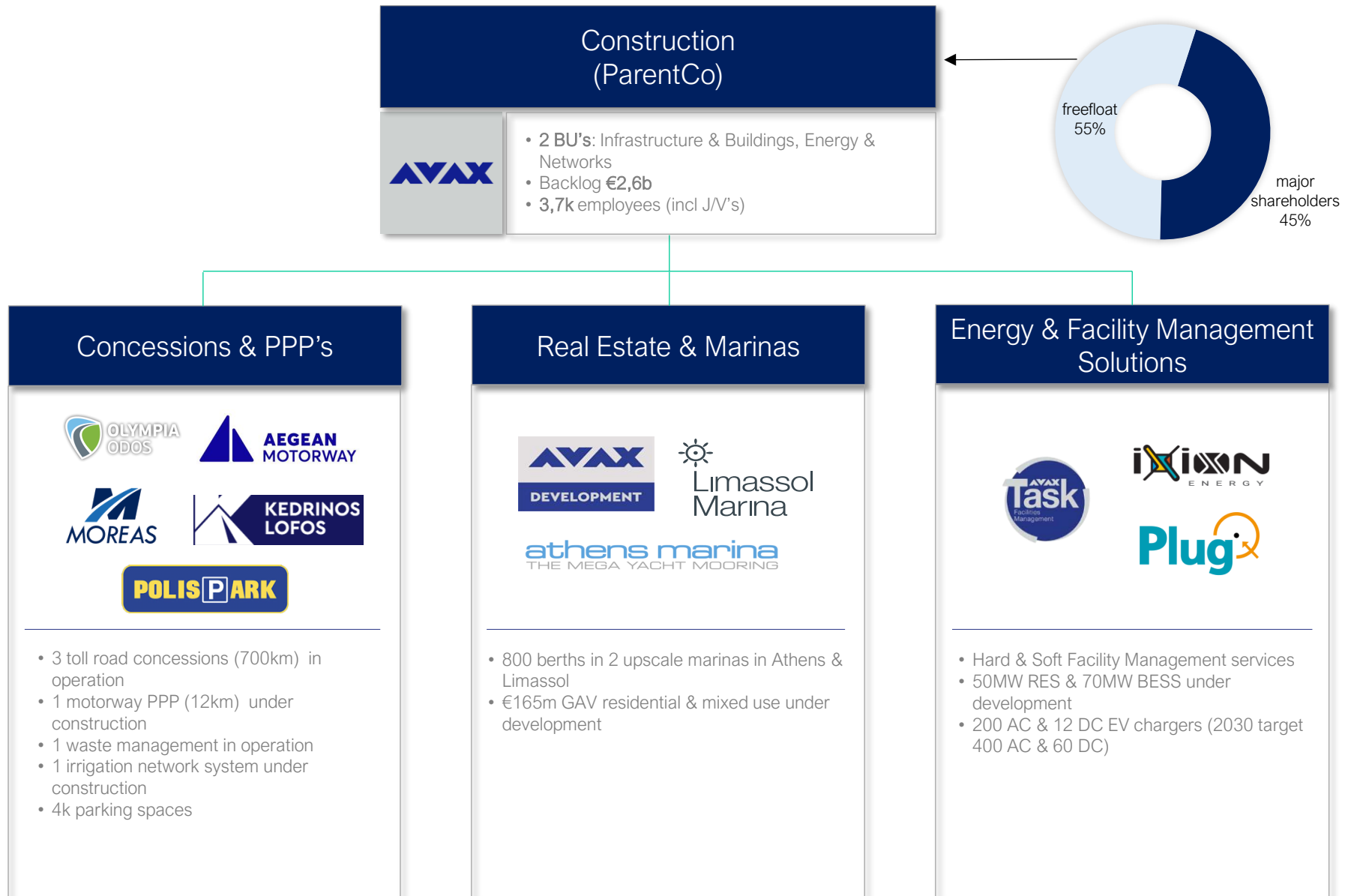
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- 
- 1 Strategy & Outlook
 - 2 FY2025 Financial Results
 - 3 Stock
 - 4 Appendix
- Group Structure
- Historical Financials

Avax Group is a key construction player well diversified in Concessions & Real Estate



FY2025 Highlights

Revenue
FY2025
€958m
(+47% yoy)

EBITDA
FY2025
€121m
(+15% yoy)

Construction
EBITDA margin
FY2025
10,8%

Net Profit
FY2025
€48m
(+58% yoy)

Cash Flow from
Operations 2025
€48m
(-€38m in 2024)

Cash
31.12.2025
€130m

Net Debt
31.12.2025
€201m
(-15% yoy)

Net Debt /
EBITDA
1,7x

Backlog
31.12.2025
€2,8bn

EV /
EBITDA
6,2x

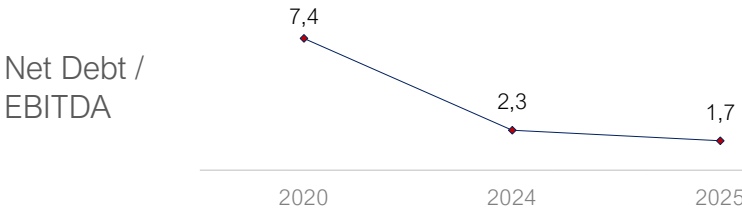
Price /
EPS
11,0x

Approved Dividend
€0,10/share
(+43% yoy)

Following significant deleverage Avax focus on operational improvement & diversification

Significant deleverage in the last 5 years

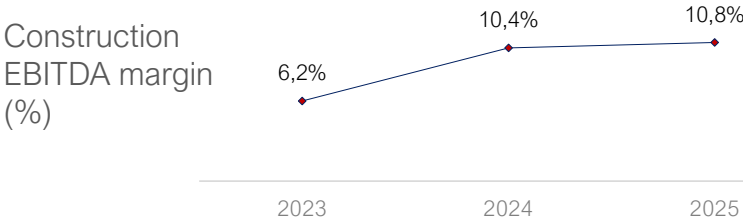
Long Term Goal



<3,5x

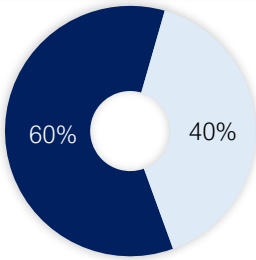
Selective focus on profitable projects

Long Term Goal



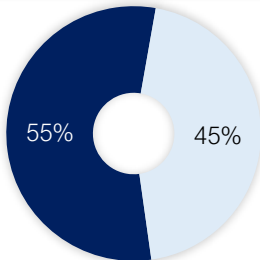
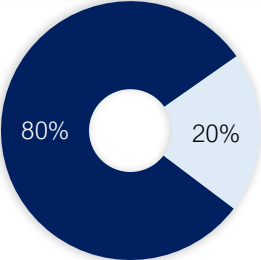
>10%

Diversification of EBITDA



Construction EBITDA

Non – Construction EBITDA



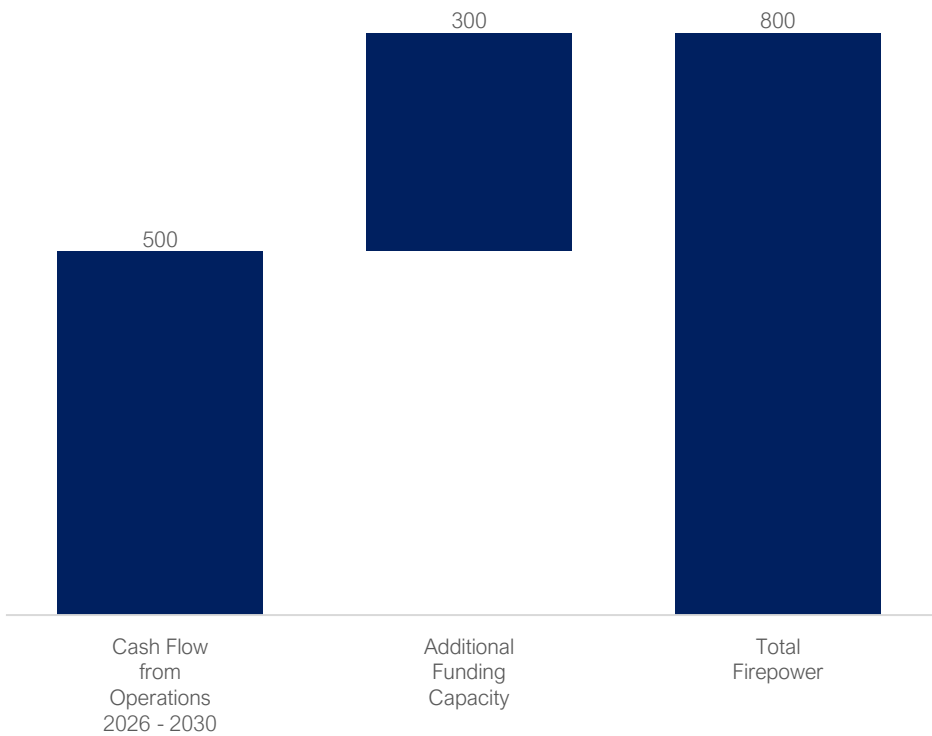
Yesterday

Today

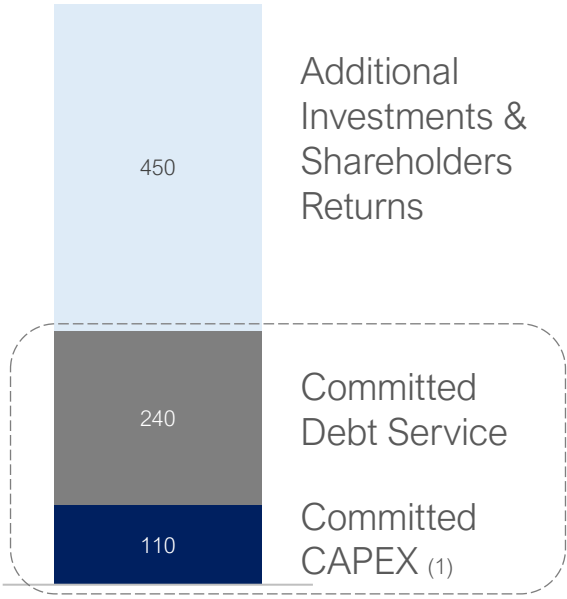
Tomorrow

Strong cash flows combined with additional leverage capacity create significant firepower

Total Firepower 2026 – 2030 given
stable Net Debt / EBITDA 2,0x by 2030 (€m)



Uses of capital
2026 – 2030 (€m)



(1) Committed CAPEX & Investments include €87m capex in equipment, €5m expansion capex in Athens Marina and €18m remaining equity investments in Flyover & Tavropos PPP

Construction shall remain #1 driver with other sectors to play a key role

	€m	EBITDA 2025	% of total	EBITDA 2030	% of total	Strategy
Construction		100	83%	90	60%	Remain #1 value contributor
Concessions		9	7%	35	23%	Retain position
Marinas ⁽¹⁾		6	5%	10	7%	Maintain position
Real Estate Development		4	3%	10	7%	Selective Growth
Facility Management		2	2%	5	3%	Organic Growth
Energy Solutions		(1)	(1%)	<i>Under Review</i>		Re-enter the sector
Other ⁽²⁾		2	2%	0	0%	
Total		121	100%	150	100%	

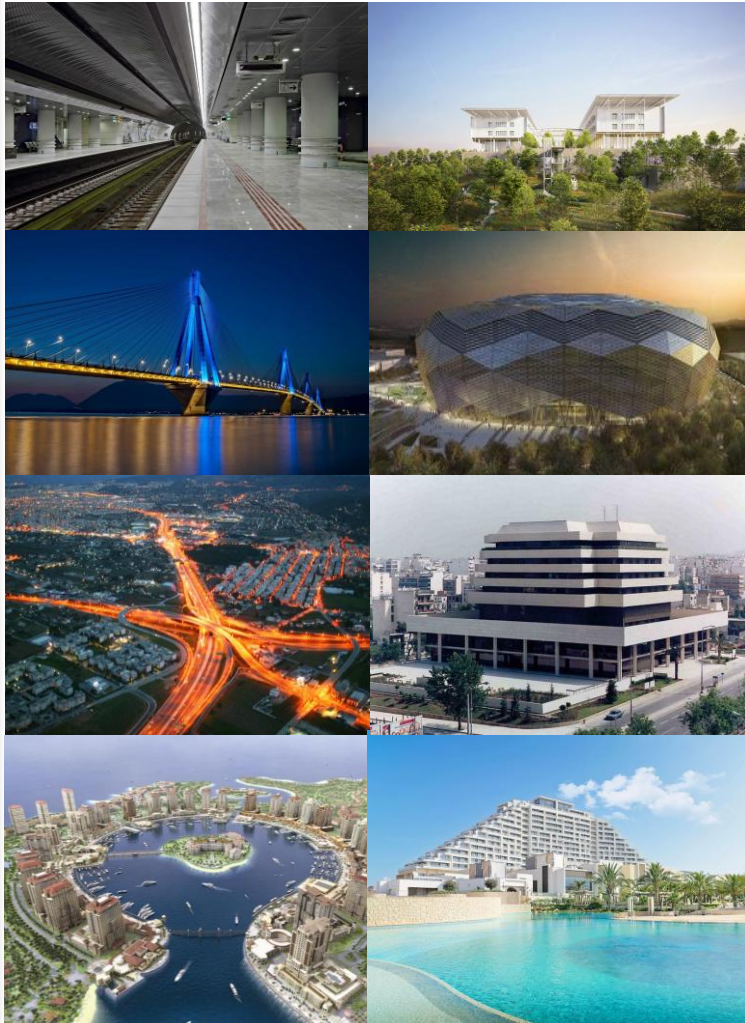
>40% of
total
EBITDA

(1) Marinas are reported in the Concessions business segment on the consolidated Annual Statements – for the purposes of this strategy analysis, Marinas' activity is reported separately.

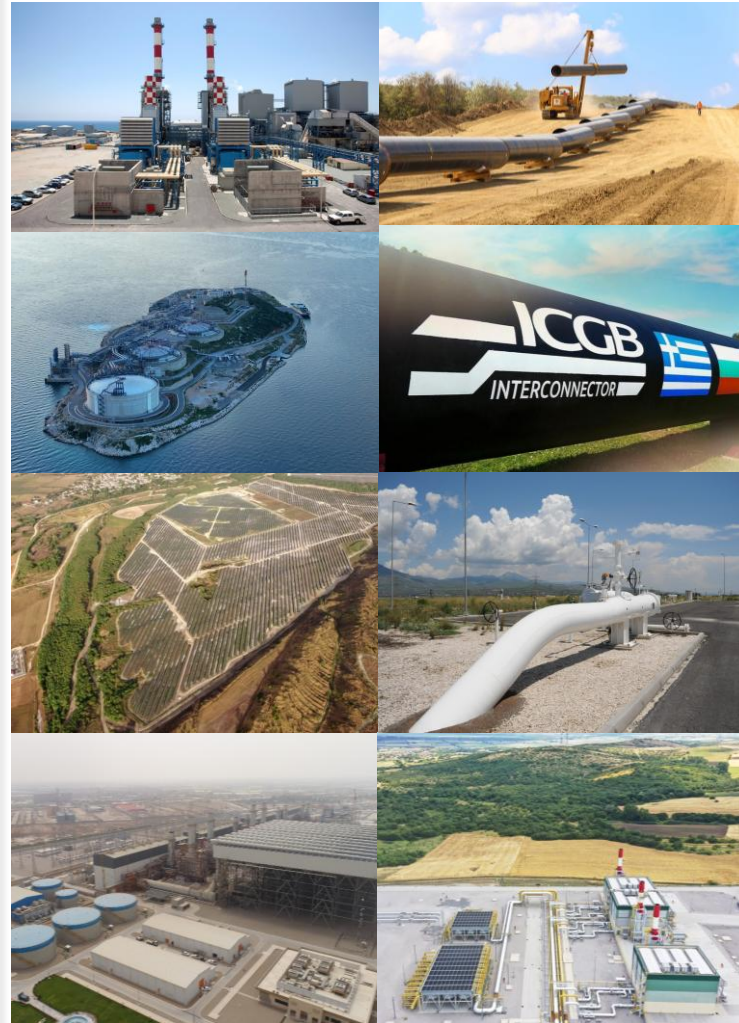
(2) Other activities include Auteco SA, which is now under a sale process and other immaterial activities

Avax is a key player with landmark projects in Greece, SE Europe & Middle East for 40+ yrs

Infrastructure & Buildings



Energy & Networks



Avax has completed the two largest CCGT's ever awarded to a Greek company abroad

Besmaya CCGT Phase 2	Besmaya CCGT Phase 3	Mintia CCGT	Larissa Power CCGT
Client	Client	Client	Client Larissa Power
Power 1.500MW	Power 1.650MW	Power 1.750	Power 794MW
Location	Location	Location	Location
Budget \$386m	Budget \$592m	Budget \$715m	Budget TBD
Contract EPC (w/o GT, HRSG & ACC)	Contract EPC (w/o GT)	Contract EPC (w/o GT & ST)	Contract EPC (GT pending)
GT supplier	GT supplier	GT supplier SIEMENS	GT supplier
2016 – 2019	2020 – 2022	2022 – 2027	2022 – 2027

projects of total 3.882 MW completed so far....

2.544 MW in progress

Peer Group



Avax has completed the largest gas pipeline projects in the last 20 years in Greece

Trans Adriatic Pipeline Greek section Lots 2&3	Interconnector Greece Bulgaria	West Macedonia High Pressure network	Metering Station FSRU Alexandroupolis
Sponsors	Sponsors	Sponsor	Sponsor
Avax % 45%	Avax % 100%	Avax % 100%	Avax % 100%
Capacity 10bcm/yr	Capacity 3bcm/yr	Capacity 1,5bcm/yr	Budget €26m
Length 360km	Length 182km	Length 163km	
Diameter 48in	Diameter 32in	Diameter 10/14/30in	
Budget €415m	Budget €154m	Budget €62m	
2016 – 2019	2019 – 2022	2022 – 2026	2024 – 2026
Peer Group			

Avax Group is evolving into a major PV contractor in Greece

PV Park Aghios Christoforos	PV Park Megalopolis	PV Parks Kozani	PV Parks Nadab
Client ppc	Client ppc	Client ppc	Client ppc
Power 65MW	Power 125MW	Power 525MW	Power 275MW
Location	Location	Location	Location
Budget €32m	Budget €43m	Budget €173m	Budget €100m
Contract EPC	Contract EPC	Contract EPC	Contract EPC
2022 – 2024	2024 – 2026	2026 – 2028	2026 – 2028
projects of total 190 MW completed so far....			800 MW in progress

Peer
Group

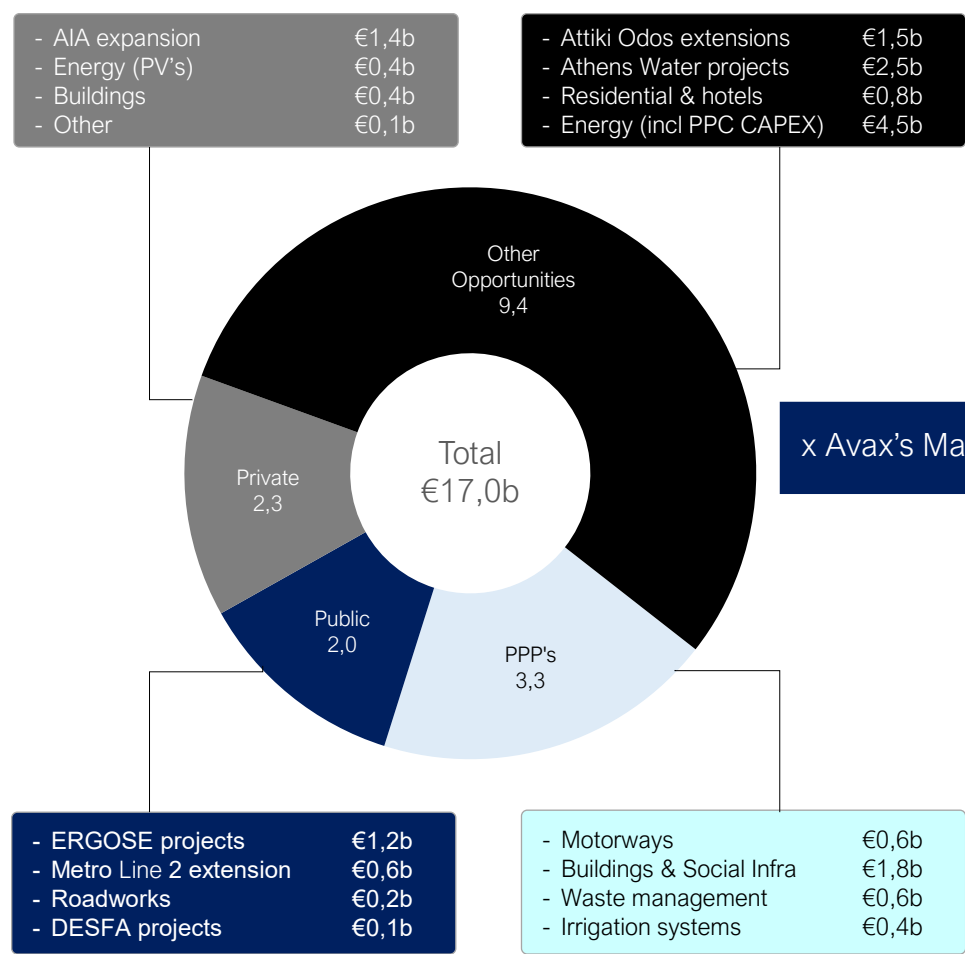


Top 8 projects account for ~85% of total backlog with majority at early stage of progress

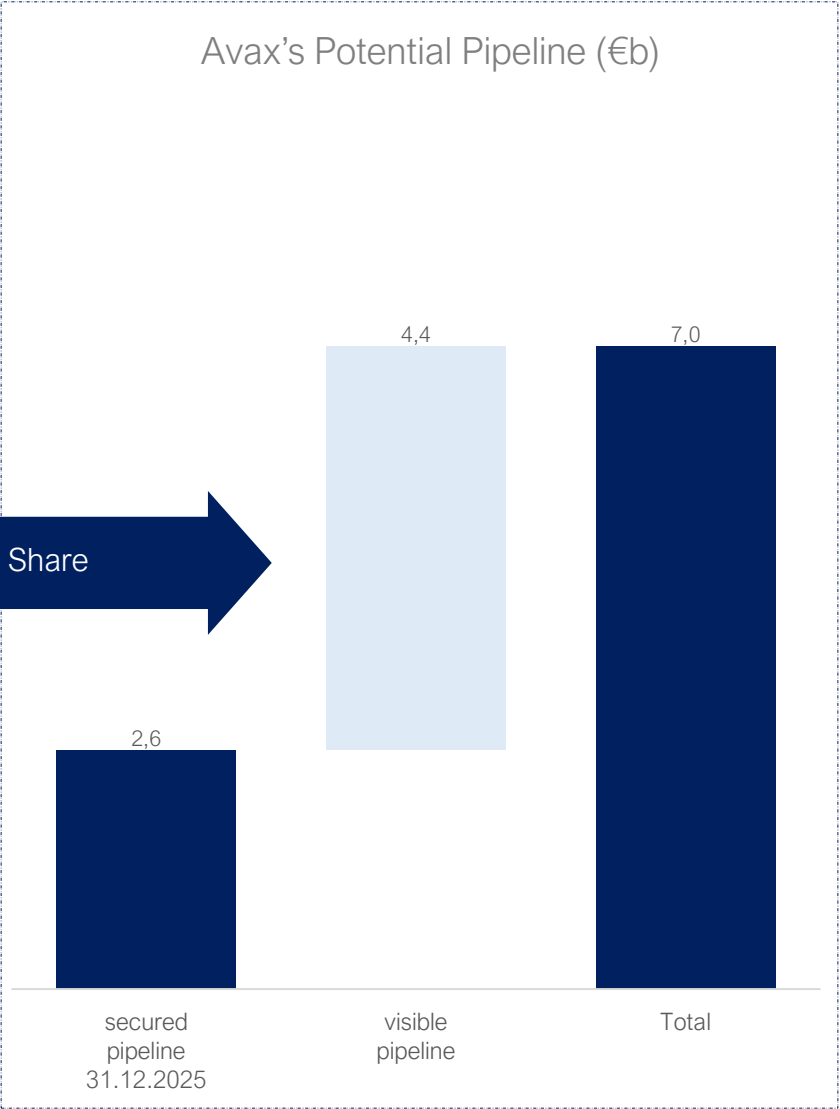
Athens Metro Line 4  <table><tr><td>Contract</td><td>€980m</td></tr><tr><td>Backlog</td><td>€694m</td></tr><tr><td>% completion</td><td>29%</td></tr><tr><td>% total</td><td>27%</td></tr></table>	Contract	€980m	Backlog	€694m	% completion	29%	% total	27%	Stavros Niarchos Foundation – 3 Hospitals  <table><tr><td>Contract</td><td>€443m</td></tr><tr><td>Backlog</td><td>€356m</td></tr><tr><td>% completion</td><td>20%</td></tr><tr><td>% total</td><td>14%</td></tr></table>	Contract	€443m	Backlog	€356m	% completion	20%	% total	14%	Ellinikon Infrastructure Works  <table><tr><td>Contract</td><td>€456m</td></tr><tr><td>Backlog</td><td>€253m</td></tr><tr><td>% completion</td><td>45%</td></tr><tr><td>% total</td><td>10%</td></tr></table>	Contract	€456m	Backlog	€253m	% completion	45%	% total	10%	Bralos – Amfissa National Road  <table><tr><td>Contract</td><td>€307m</td></tr><tr><td>Backlog</td><td>€238m</td></tr><tr><td>% completion</td><td>23%</td></tr><tr><td>% total</td><td>9%</td></tr></table>	Contract	€307m	Backlog	€238m	% completion	23%	% total	9%
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Backlog	€694m																																		
% completion	29%																																		
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Contract	€307m																																		
Backlog	€238m																																		
% completion	23%																																		
% total	9%																																		
Mintia Power Plant 1.750MW (Romania)  <table><tr><td>Contract</td><td>€717m</td></tr><tr><td>Backlog</td><td>€218m</td></tr><tr><td>% completion</td><td>70%</td></tr><tr><td>% total</td><td>8%</td></tr></table>	Contract	€717m	Backlog	€218m	% completion	70%	% total	8%	Ioannina – Kakavia National Road  <table><tr><td>Contract</td><td>€172m</td></tr><tr><td>Backlog</td><td>€165m</td></tr><tr><td>% completion</td><td>4%</td></tr><tr><td>% total</td><td>6%</td></tr></table>	Contract	€172m	Backlog	€165m	% completion	4%	% total	6%	Road & Rail restoration works from Daniel storm  <table><tr><td>Contract</td><td>€175m</td></tr><tr><td>Backlog</td><td>€159m</td></tr><tr><td>% completion</td><td>9%</td></tr><tr><td>% total</td><td>6%</td></tr></table>	Contract	€175m	Backlog	€159m	% completion	9%	% total	6%	Flyover Thessaloniki PPP (50% participation)  <table><tr><td>Contract</td><td>€223m</td></tr><tr><td>Backlog</td><td>€127m</td></tr><tr><td>% completion</td><td>43%</td></tr><tr><td>% total</td><td>5%</td></tr></table>	Contract	€223m	Backlog	€127m	% completion	43%	% total	5%
Contract	€717m																																		
Backlog	€218m																																		
% completion	70%																																		
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Backlog	€127m																																		
% completion	43%																																		
% total	5%																																		

Avax to maintain its current market share in Greece and to selectively grow abroad

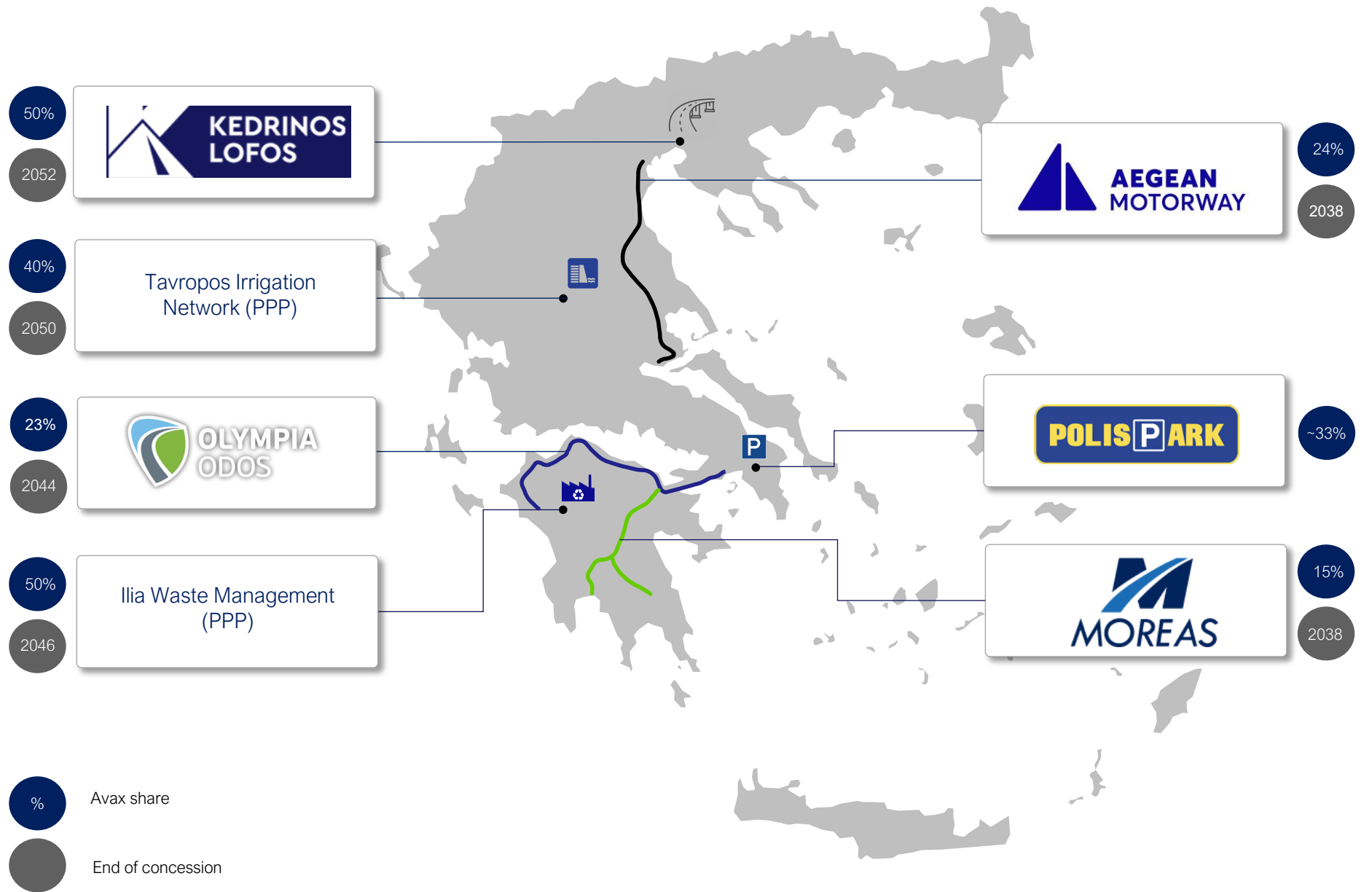
Visible Market Pipeline in Greece (€b)



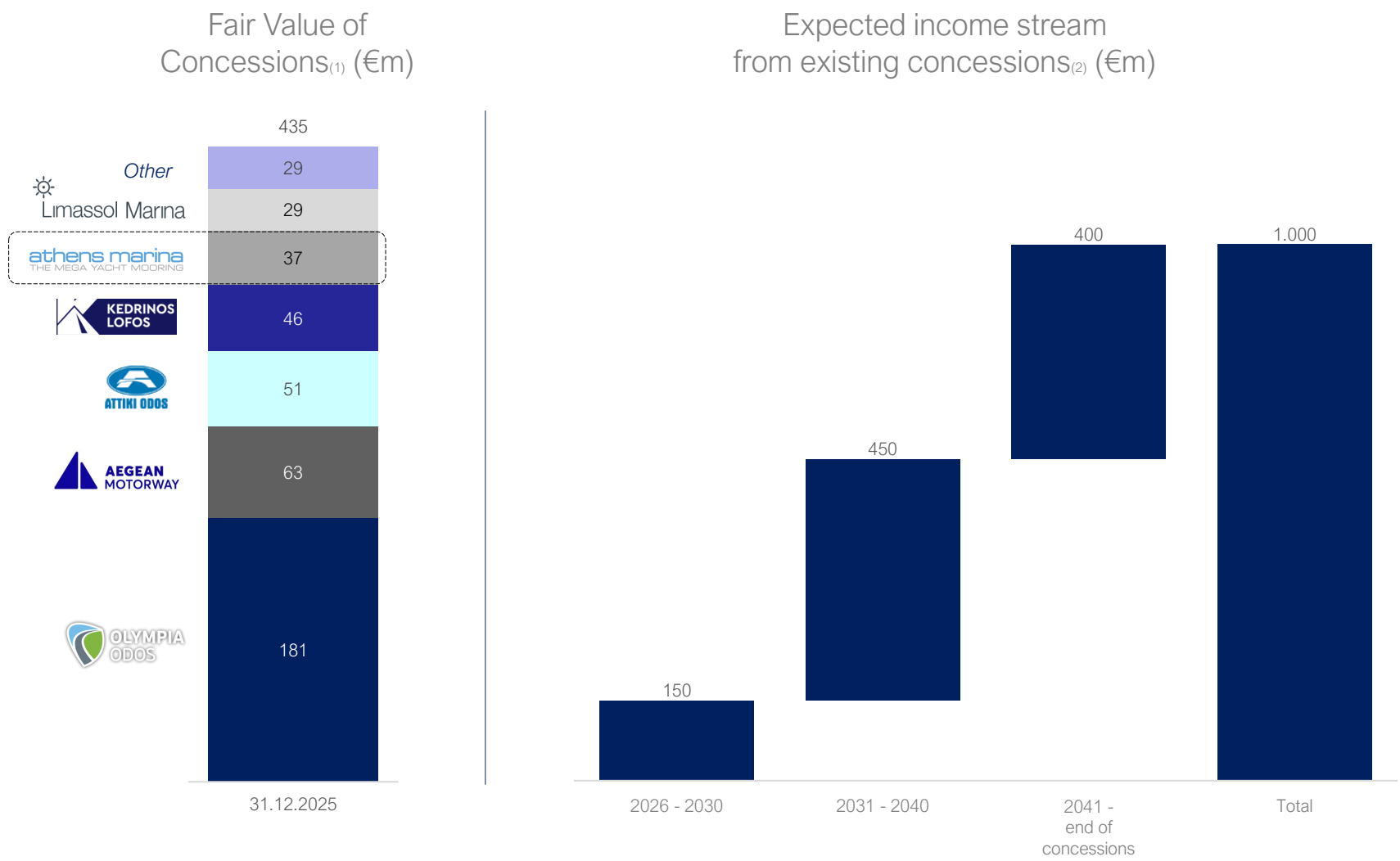
Avax's Potential Pipeline (€b)



Leading player in Concessions / PPP market since 1990's



Avax expects ~€150m from existing concessions until 2030



(1) Athens Marina is fully consolidated and not included in the fair valuation of subsidiaries in the consolidated statements – fair value of €37m is based on the DCF of future dividends with a WACC of 8%, (2) Marinas' fair value & expected income (in the form of dividend & capital return) are included in the above charts – however for the purposes of this analysis, EBITDA contribution from Marinas is reported separately on the Marinas segment.

Avax to pursue at least €0,5b additional PPP's to generate €15m additional EBITDA

Ongoing PPP tenders

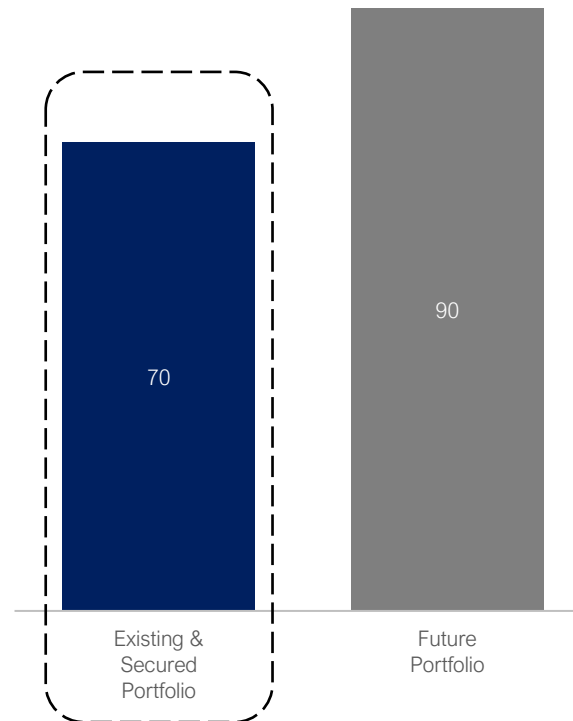
2 projects with
final offers submitted
€0,6bn

4 projects at prequalification
stage
€1,5bn

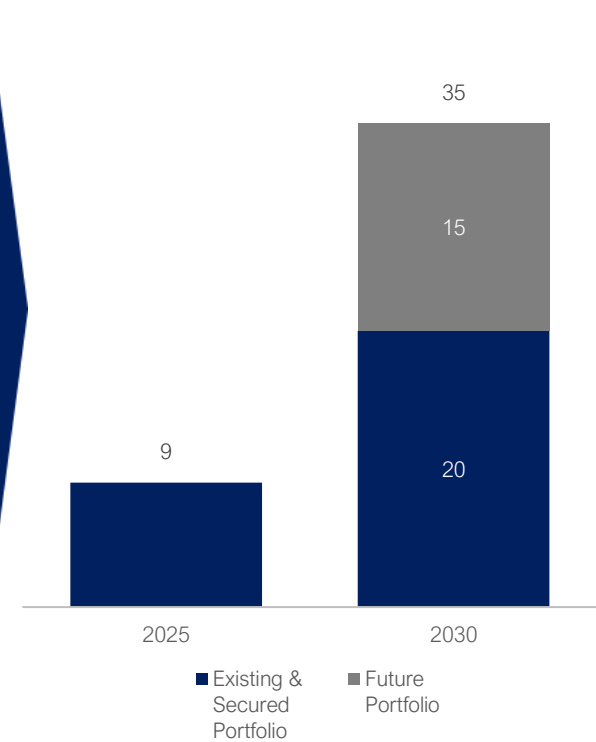
11 projects at
near tendering stage
€1,3bn

Total ~€3,3bn

Equity investments 2024 – 2030⁽¹⁾ (€m)



EBITDA Bridge 2025 – 2030⁽²⁾ (€m)

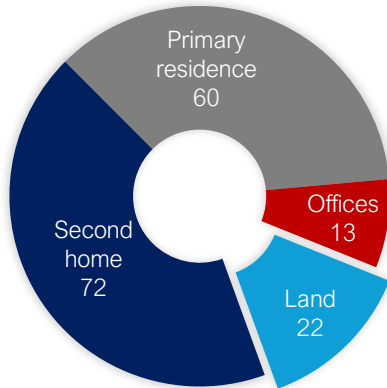


(1) Equity investments in the existing portfolio include a) the equity contribution to the Flyover & Tavropos Irrigation Network & b) the acquisition of additional stake in Olympia Odos / Equity investment in the Future Portfolio includes the equity contribution to the new SPV's assuming a debt/equity 80/20 structure.

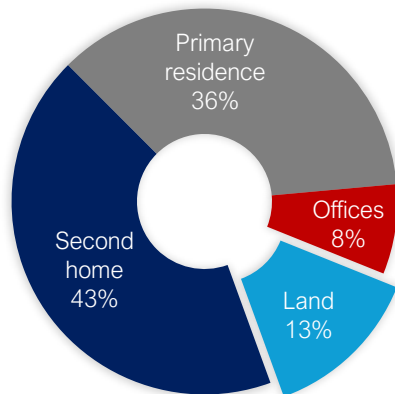
(2) EBITDA contribution from Marinas is reported on the Concessions business segment on the consolidated Annual Statements – however for the purposes of this analysis, EBITDA contribution from Marinas is reported separately on the Marinas segment.

Secured pipeline of residential & offices projects with a GAV of €165m

GAV breakdown per property type(€m)



GAV breakdown as % of total



Olealand
(Chania)



Petra Salis
(Chania)



Blue Echoes
(Chania)



Astypalaia Project
(Chora & Maltezana)



Aplotis
(Koufonissi)



Nexus Building (50%)
(Nicosia)



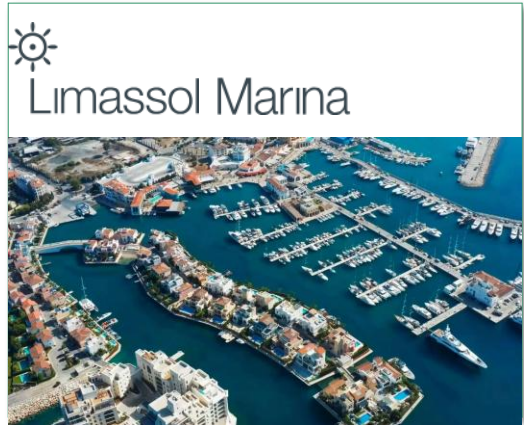
Identity Tower (60%)
(Nicosia)



Ex Ionios
(Filothei)



Two marinas well positioned in Athens & Limassol to benefit from the growing demand



34%

650



100%

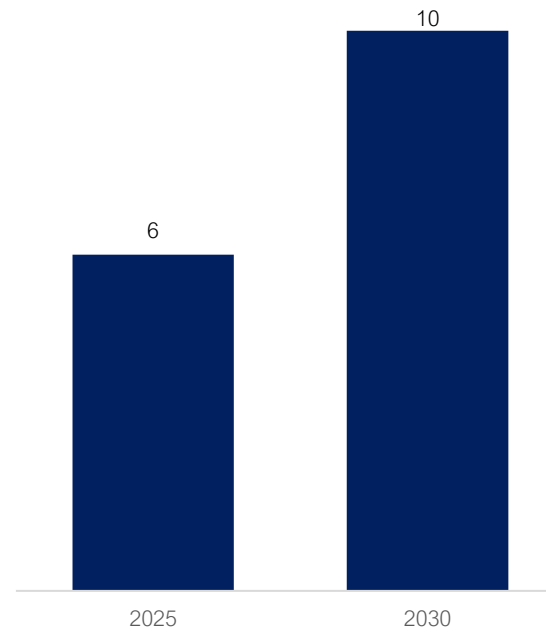
141

%

Avax share

#berths

EBITDA Bridge
2025 – 2030 (€m)

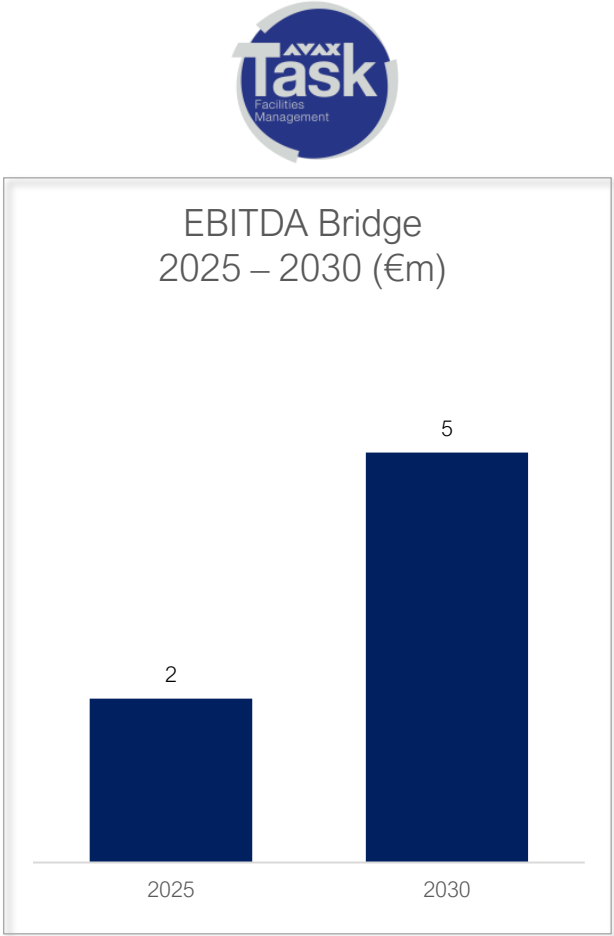


Note: **a)** Limassol Marina is consolidated through the equity method (participation stake between 20% and 50%) and therefore only the company's proportionate profit after tax (34% as per the participation stake) is reported on the consolidated EBITDA, **b)** Athens Marina is fully consolidated and therefore all the relevant items are included in the consolidated P&L & Balance Sheet.

Avax to capture a larger share from the growing market through a more aggressive plan

Hard Facility Management

Soft Facility Management



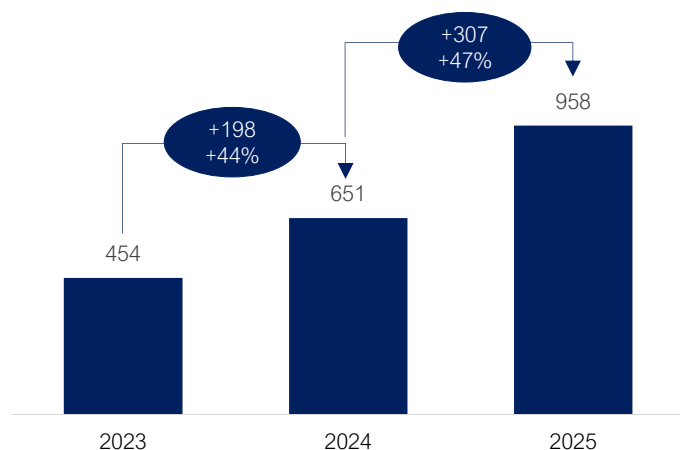
- 
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Group Structure

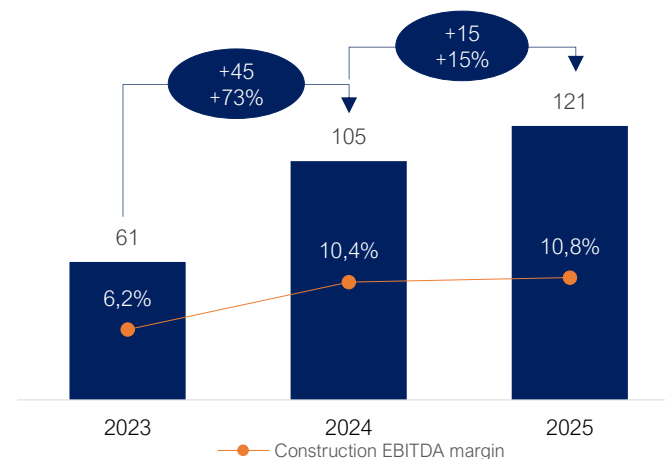
Historical Financials

Revenue & EBITDA doubled from 2023 to 2025 with Net Debt declining further

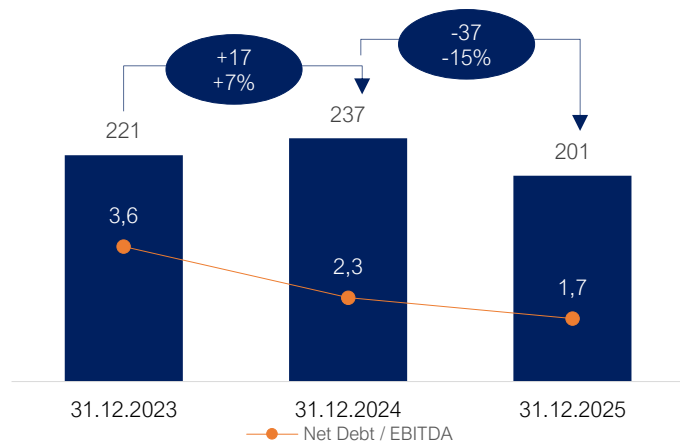
Revenue (€m)



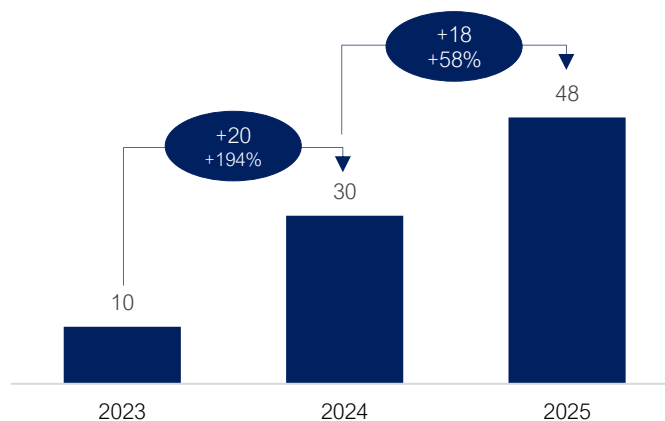
EBITDA₍₁₎ (€m)



Net Debt₍₂₎ (€m)



Profit After Tax₍₃₎ (€m)



Proposed dividend distribution: €0,10/share (vs €0,07 in 2025 +43%)

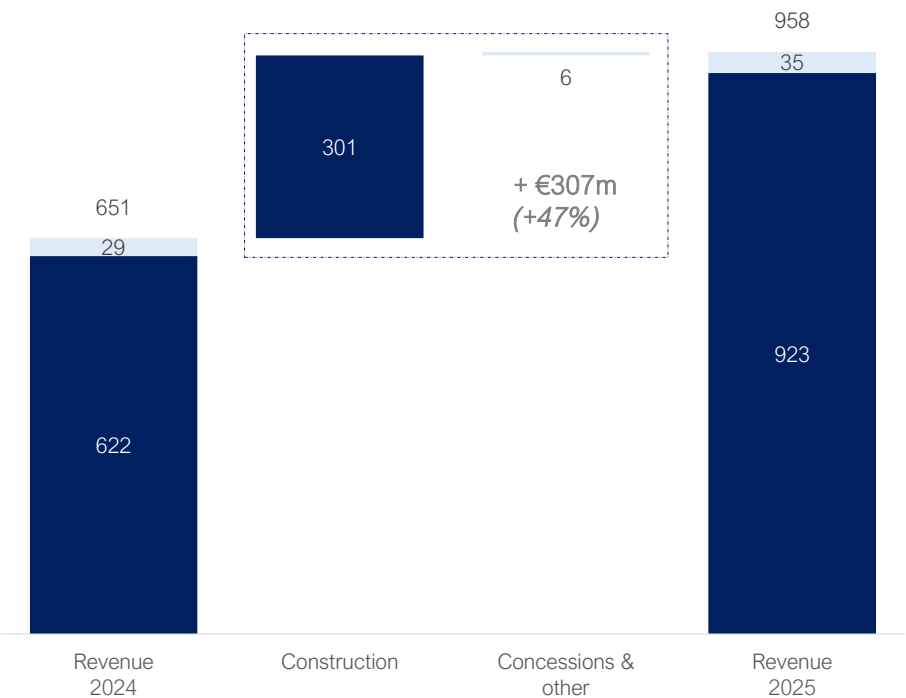
(1) EBITDA for 2024 not including extra-ordinary capital gain €8,8m from the sale of Volterra

(2) Net Debt including finance leases (machinery under IFRS 16)

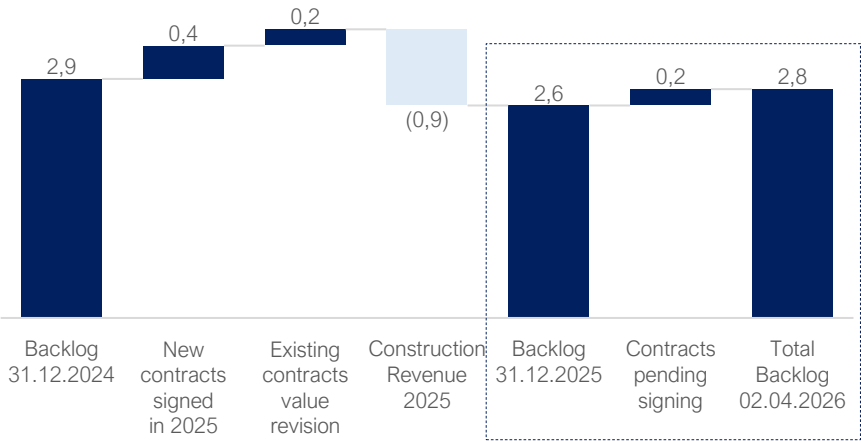
(3) Profit after tax for 2024 including extra-ordinary capital gain €8,8m from the sale of Volterra

Revenue growth driven from accelerated execution of the €2,8b backlog

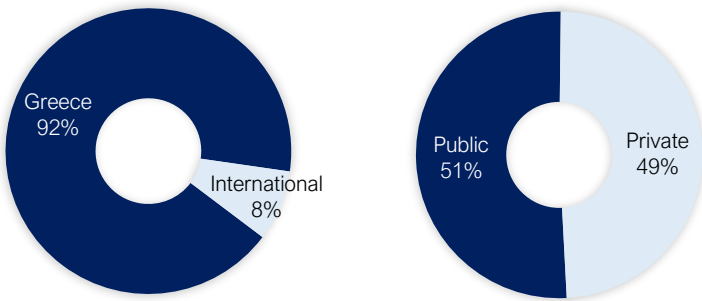
Revenue Bridge 2025 (€m)



Backlog Bridge 2025 (€m)



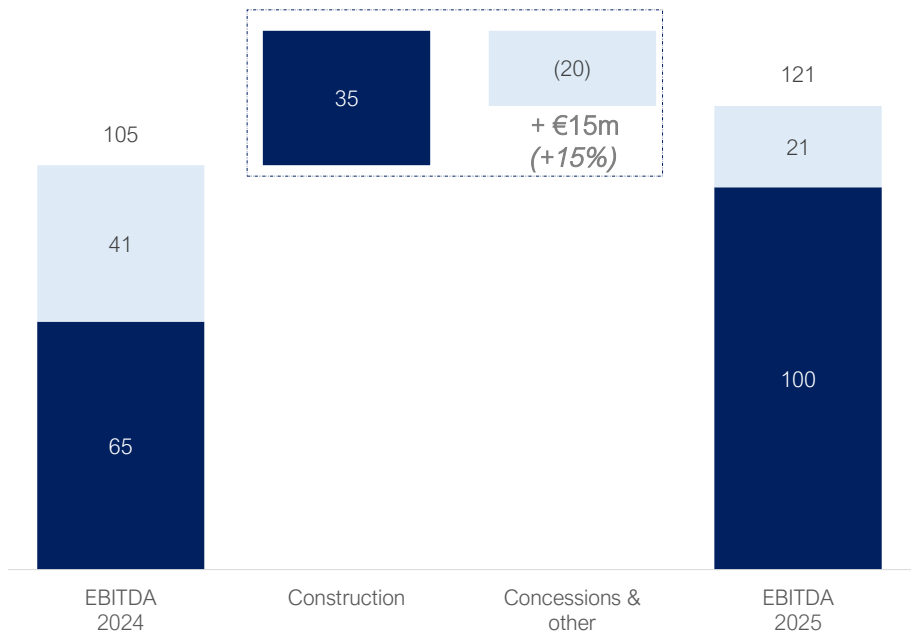
Backlog breakdown 31.12.2025



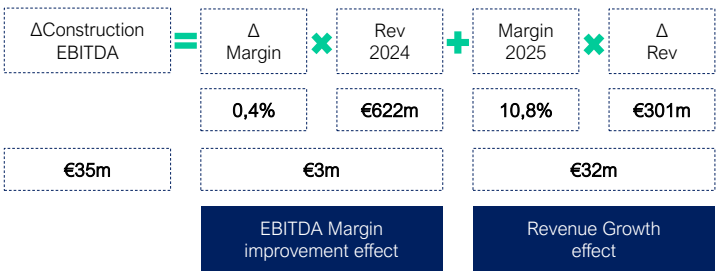
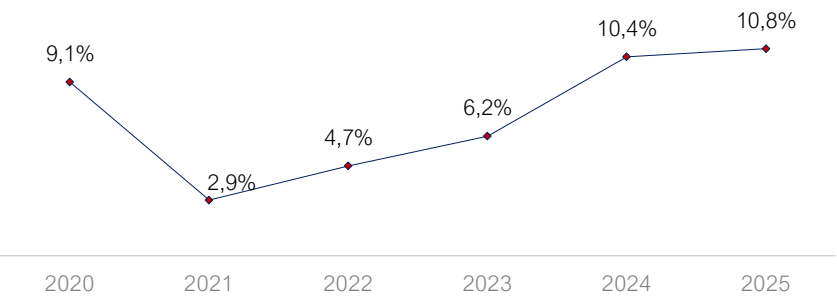
Note: Group concessions are consolidated through a) the fair value through other comprehensive income (participation stake less than 20%, such as Moreas) b) the equity method (participation stake between 20% and 50%, such as Olympia Odos, Aegean Motorway, Flyover, Ilia Waste Management and Limassol Marina) and c) full consolidation (participation stake more than 50%, such as Athens Marina). For both the fair value through OCI & equity method, consolidated EBITDA reflects the proportion (% participation stake) of each concession company's profit after tax, while no revenue is reflected in both cases.

Construction EBITDA growth more than offset the lower EBITDA from concessions

EBITDA Bridge 2025 (€m)

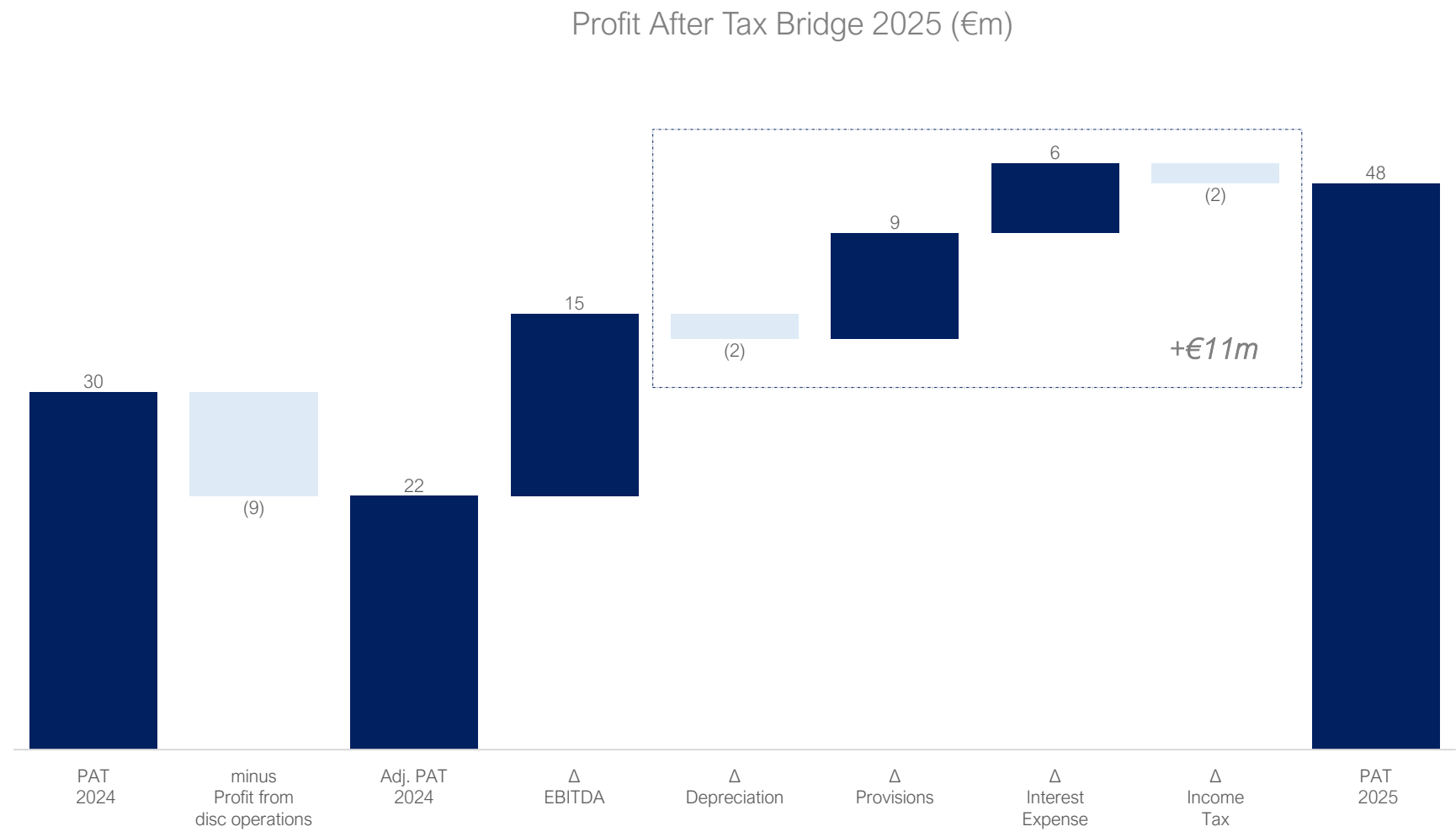


EBITDA construction margin (%)



Note: Group concessions are consolidated through **a)** the fair value through other comprehensive income (participation stake less than 20%, such as Moreas) **b)** the equity method (participation stake between 20% and 50%, such as Olympia Odos, Aegean Motorway, Flyover, Ilia Waste Management and Limassol Marina) and **c)** full consolidation (participation stake more than 50%, such as Athens Marina). For both the fair value through OCI & equity method, consolidated EBITDA reflects the proportion (% participation stake) of each concession company's profit after tax, while no revenue is reflected in both cases.

ΔEBITDA €15m converts to additional €26m PAT due to lower provisions & interest expenses



Note: Profit after tax in 2024 included extra-ordinary capital gain €9m from the sale of the energy supply business of Volterra to Metlen

Consolidated Income Statement

€m	2025	2024	y-o-y
Revenue	958,2	651,5	47,1%
EBITDA	120,8	105,3	14,7%
Provisions	(10,7)	(19,7)	(45,6%)
Depreciation	(25,1)	(23,0)	9,2%
EBIT	84,9	62,6	35,7%
Interest Expense	(18,8)	(24,7)	(23,9%)
Earnings before taxes	66,1	37,9	74,4%
Income Tax	(18,1)	(16,4)	10,4%
Net Earnings after taxes from continuing operations	48,0	21,5	123,2%
Net Earnings after tax from discontinued operations	-	8,8	(100%)
Net Earnings after tax from continuing & discontinued operations	48,0	30,3	58,2%
Net Earnings after taxes & minorities per share (EPS)	0,32	0,20	58,4%

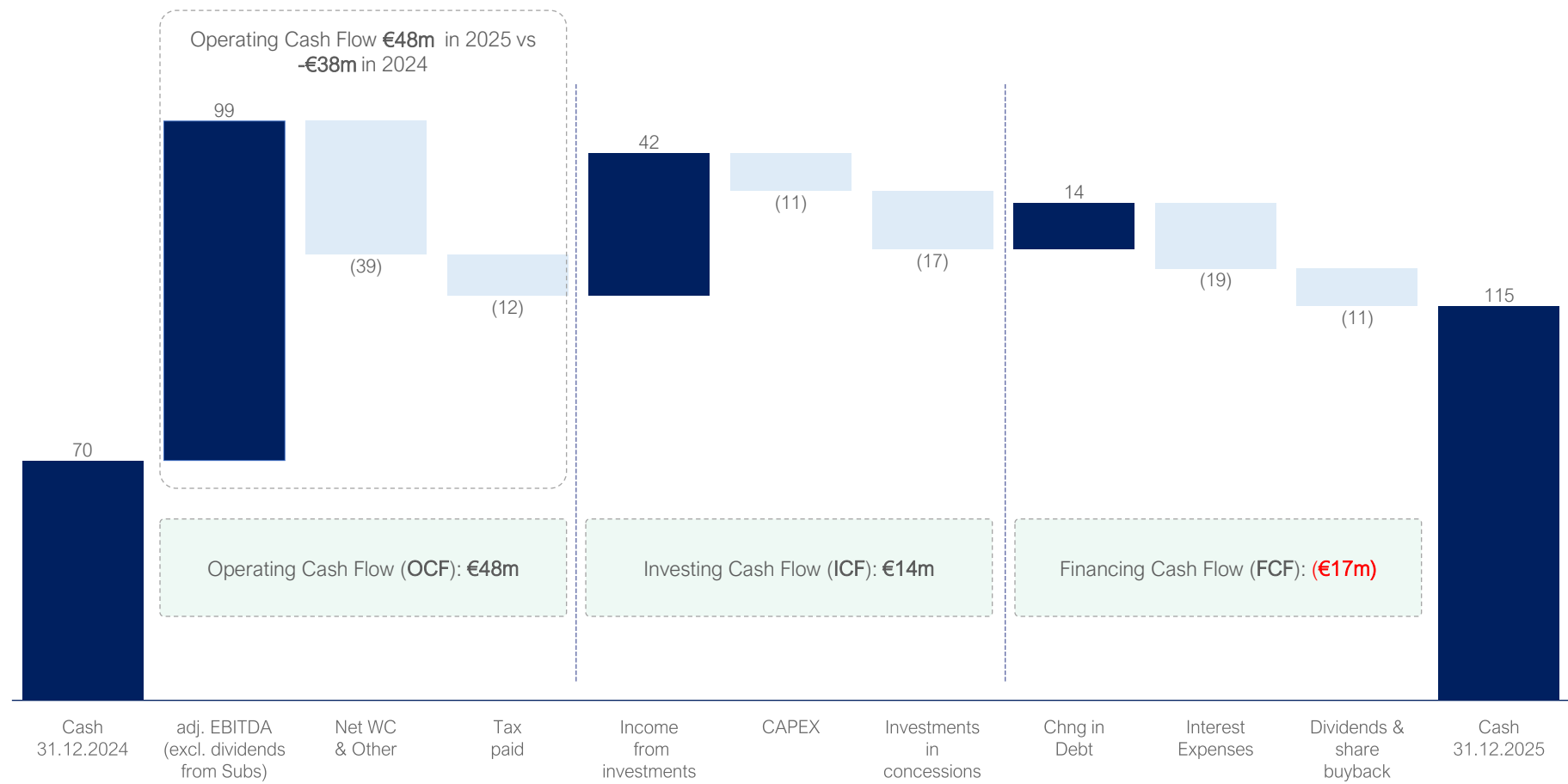
Business segments analysis

Revenue (€m)	2025	2024	ΔValue	Δ%
Construction	923,2	622,6	300,5	48,3%
Concessions	5,1	5,0	0,1	1,3%
Real Estate	10,6	4,0	6,6	166,9%
Other	19,4	19,9	(0,5)	(2,5%)
Total	958,2	651,5	306,7	47,1%

EBITDA (€m)	2025	2024	ΔValue	Δ%
Construction	99,6	64,6	35,0	54,2%
<i>%margin</i>	10,8%	10,4%		
Concessions	14,8	36,7	(21,9)	(59,7%)
Real Estate	3,6	1,0	2,6	259,0%
Other	2,8	3,0	(0,2)	(7,8%)
Total	120,8	105,3	15,4	14,7%

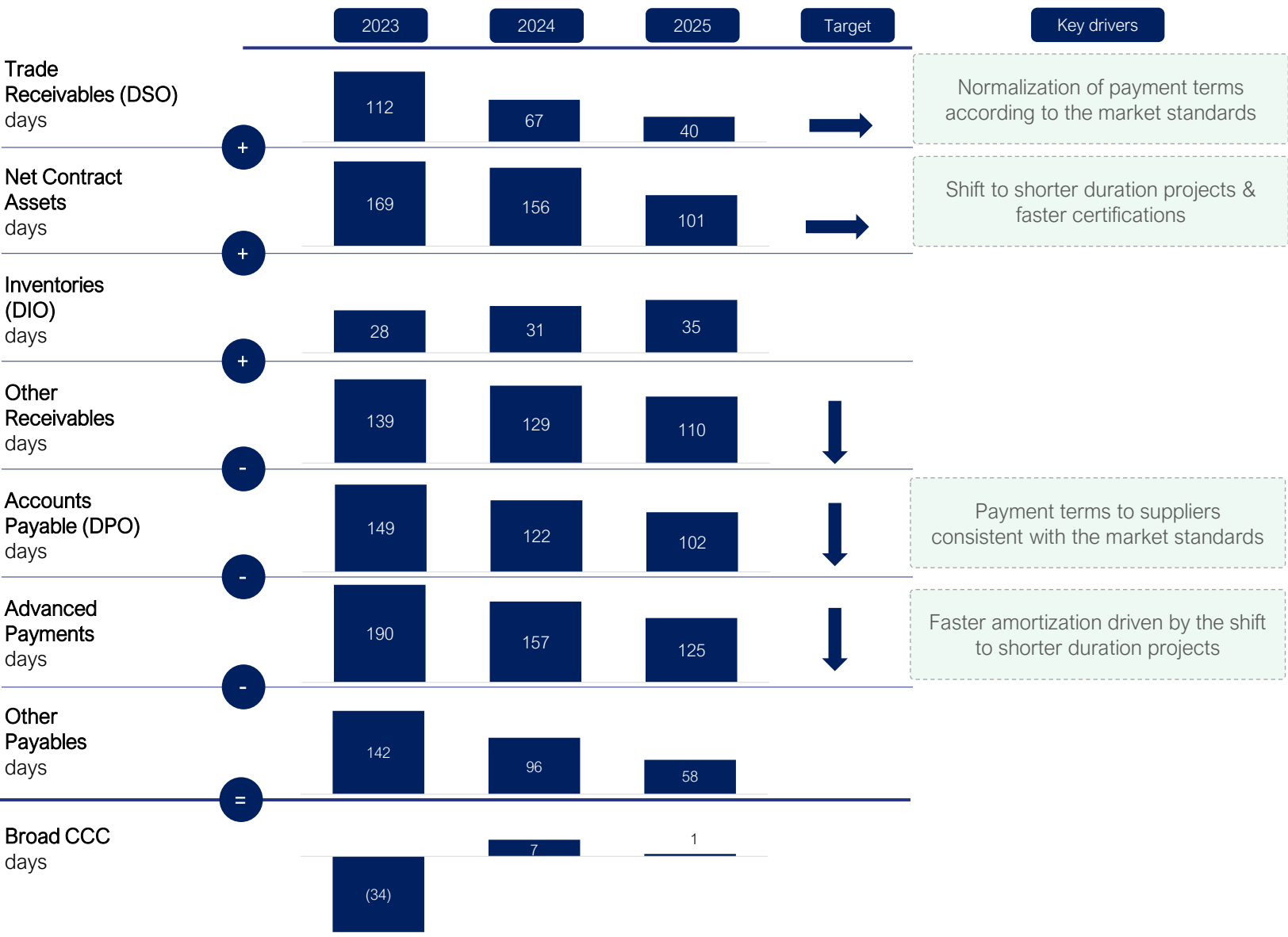
Normalization of working capital results in strong operating cash flow during 2025....

Cash Flow Bridge 2025 (€m)



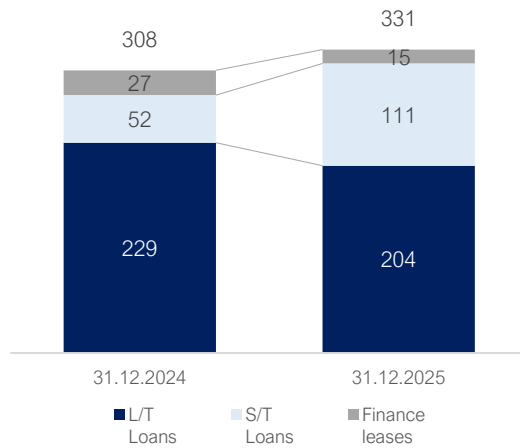
(1) Operating Cash Flow includes positive change €14m of restricted cash generated by income from concessions (Investing Cash Flow item) & earmarked for debt repayment in the future. If this was not included in the W/C changes, actual Operating Cash Flow would be €62m and actual Cash on 31.12.2025 equal to €130m.

...and creates the potential for strong recurring operating cash flows in the future

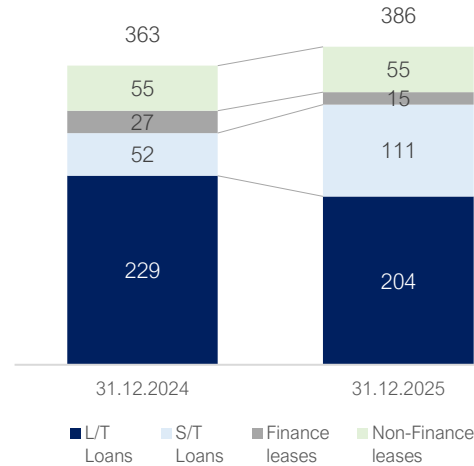


Decreasing net debt in 2025 with further improvement in leverage ratio & avg cost of debt

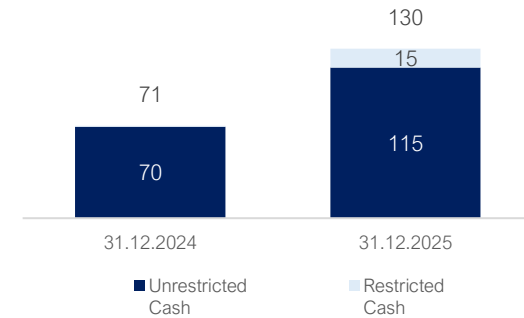
Total Gross Debt excl.
Non-Finance Leases (€m)



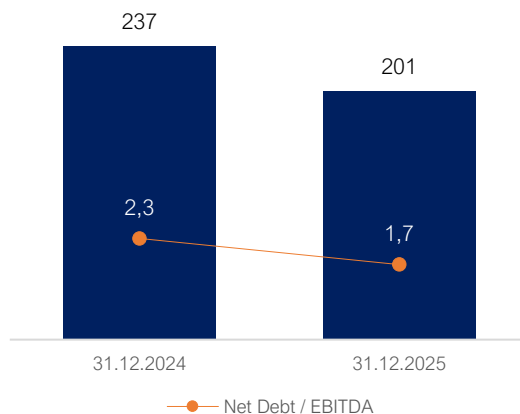
Total Gross Debt incl.
Non-Finance Leases (€m)



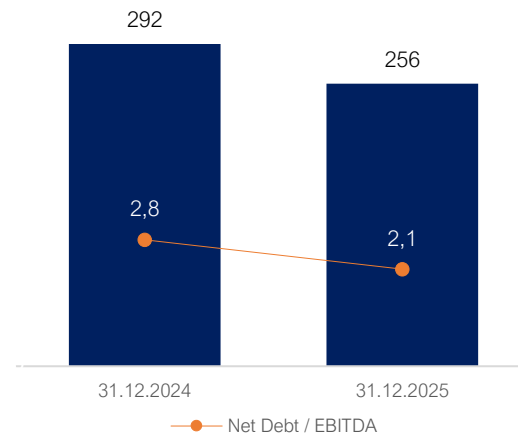
Cash &
Cash equivalents (€m)



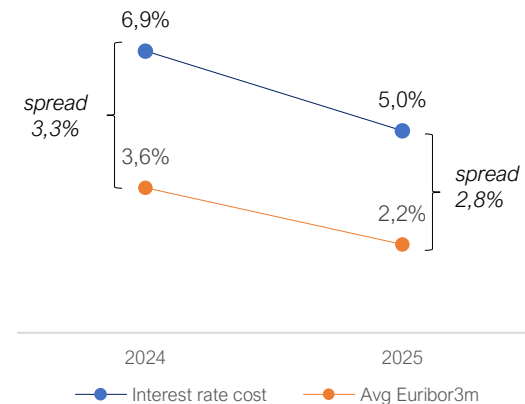
Net debt excl.
Non-Finance Leases (€m)



Net debt incl.
Non-Finance Leases (€m)



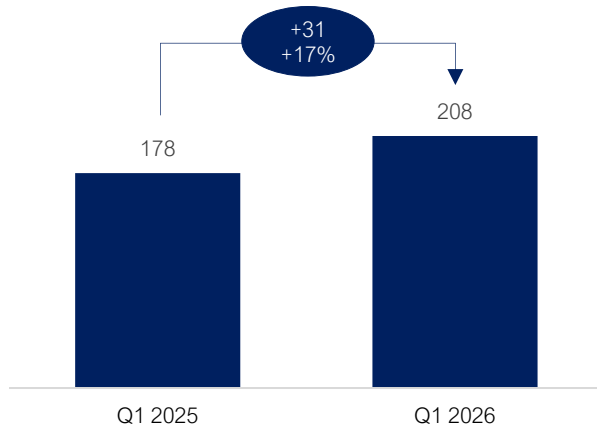
Group Weighted Average
cost of debt (%)



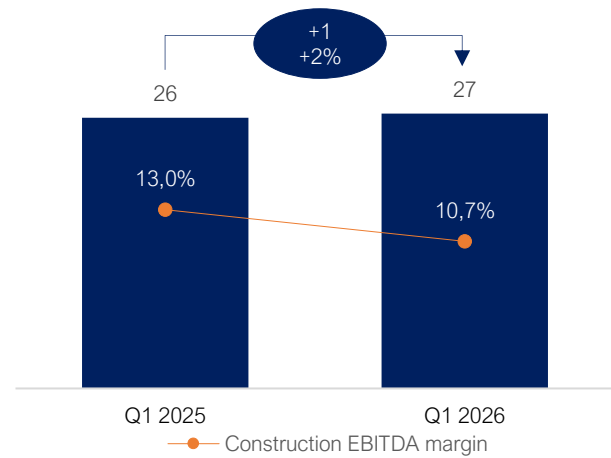
Note: Non-finance leases include: **1)** the PV of rents of the Avax HQ's in Maroussi (€17m) with Trastor REIC as the lessor and Avax SA as the lessee, **2)** the PV of concession rents of the Athens Marina (€28m) with Hellenic Public Properties Co as the asset owner and Athens Marina SA as the concessionaire, **3)** the lease of plots of land of Auteco (€2m), **4)** the lease of corporate cars & other equipment (€8m)

Trading update | Q1 2026 results

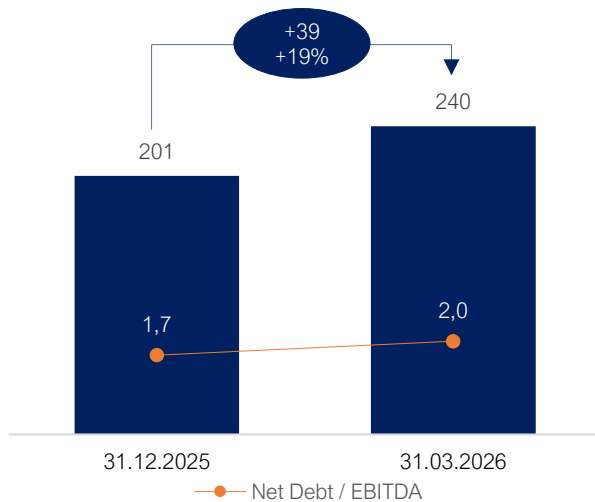
Revenue (€m)



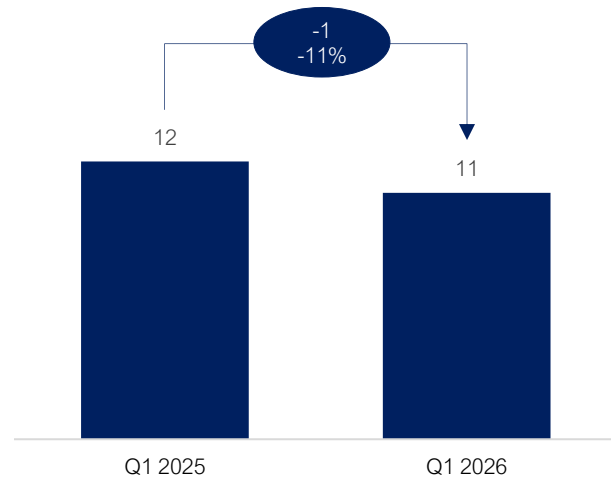
EBITDA (€m)



Net Debt₍₁₎ (€m)



Profit After Tax (€m)



(1) Net Debt including finance leases (machinery under IFRS 16)

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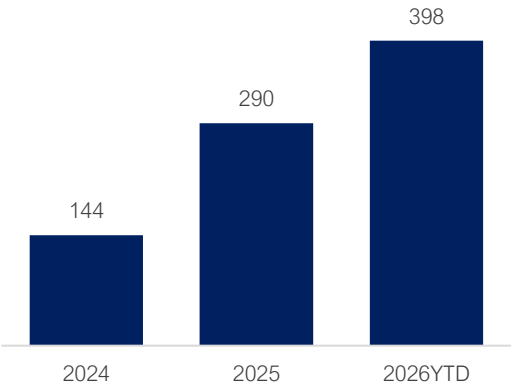
Avax stock (AVAX.AT) overview

Stock price

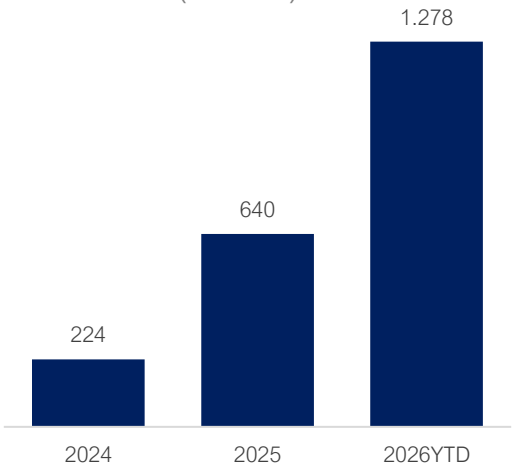
26.08.2026
Share price : **€3,47**
Market cap: **€515m**



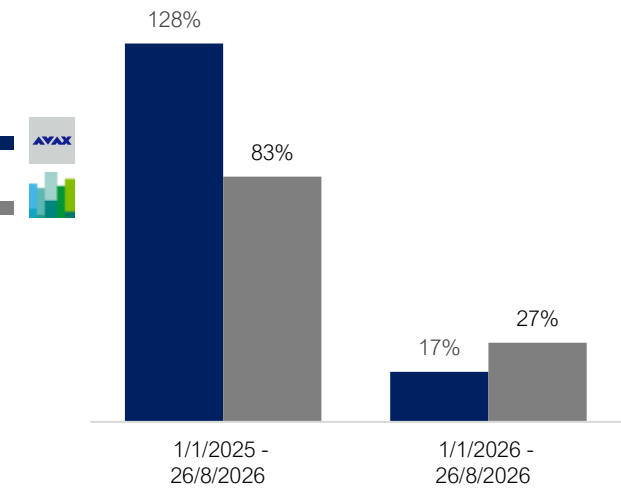
Avg daily volume ('000 shares)



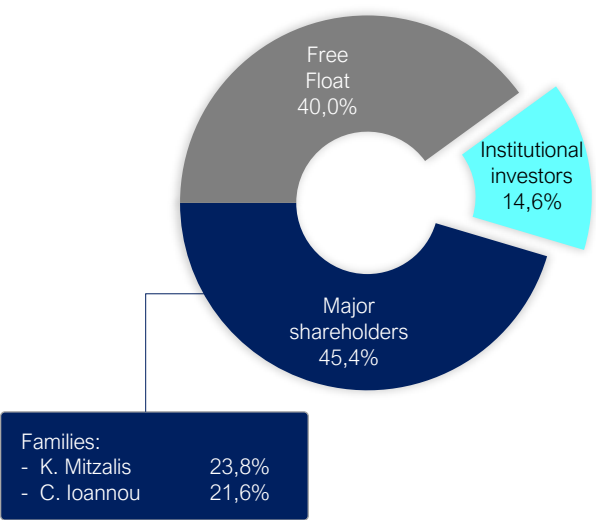
Avg daily volume ('000 €)



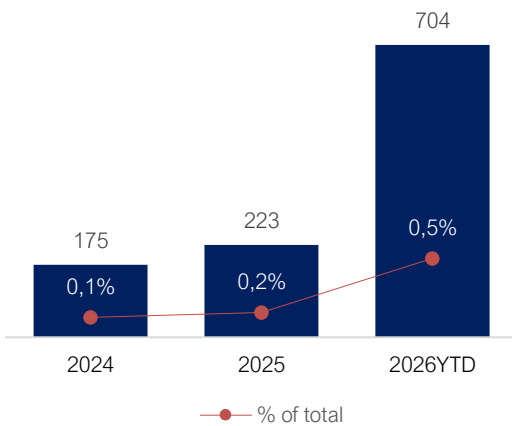
Stock return vs General Index return



Shareholders

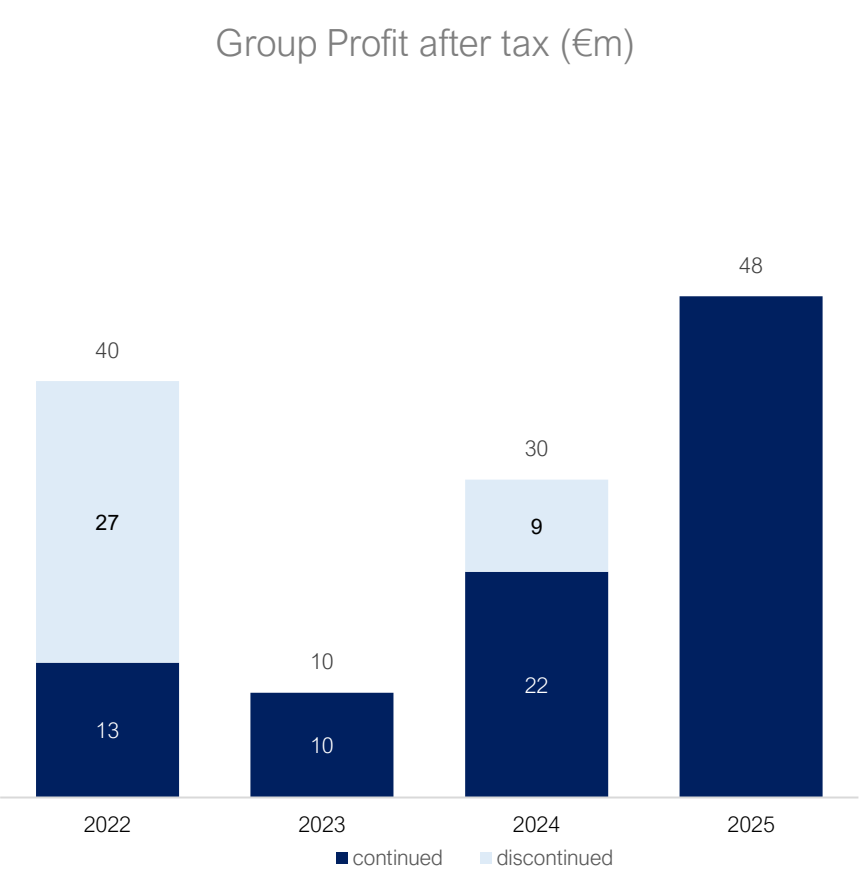


Own shares bought per year ('000 shares)

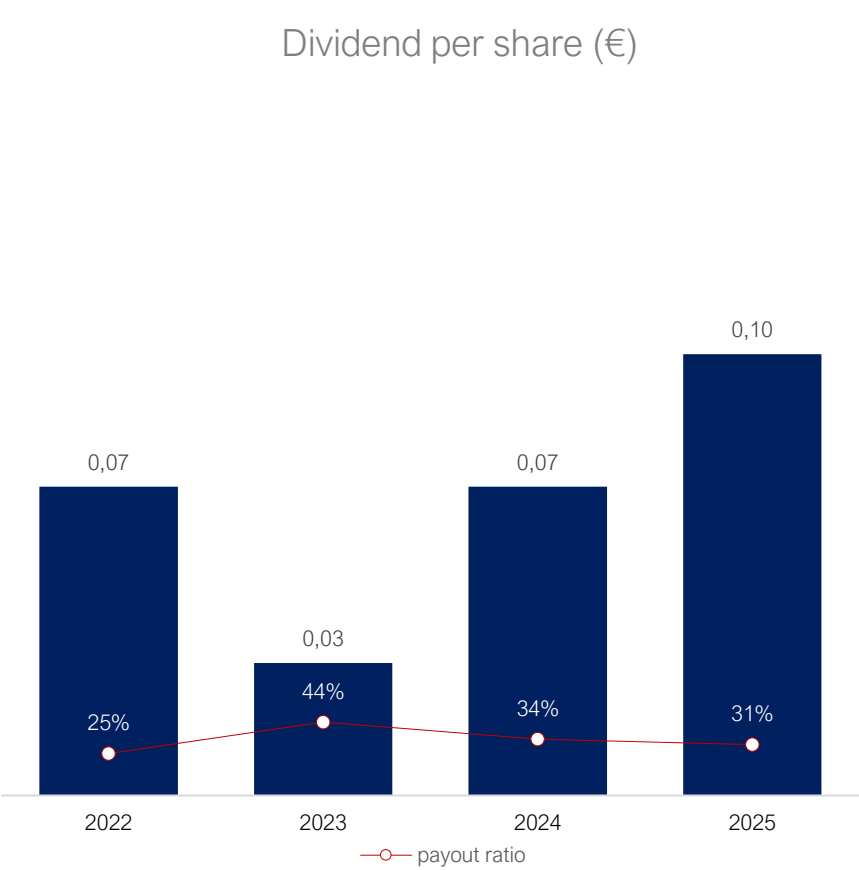


Avax aims to follow a stable dividend payout policy in the next years

Group Profit after tax (€m)



Dividend per share (€)



Note: Profit after tax from discontinued operations included extra-ordinary capital gain €27m from the sale of the RES business of Volterra to PPC in 2022 and extra-ordinary capital gain €9m from the sale of the energy supply business of Volterra to Metlen

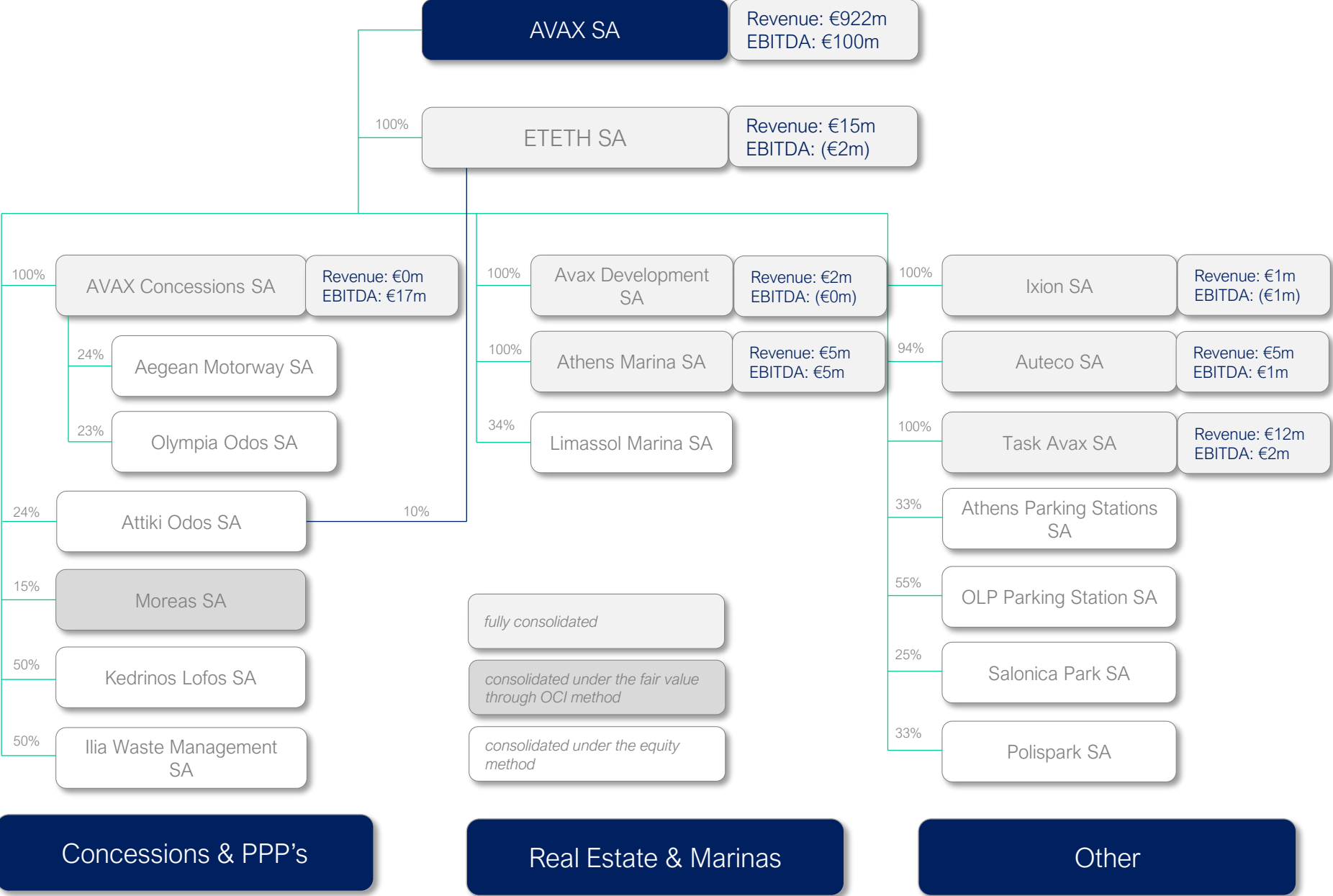
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Group Structure

Historical Financials

Group structure – FY2025 Revenue & EBITDA breakdown



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Historical financials – Group annual statement of comprehensive income

€ '000	2023	2024	2025
Sales	453.547	651.496	958.198
Cost of Sales	(416.770)	(569.154)	(845.132)
Gross profit	36.776	82.343	113.066
Administrative & distribution expenses	(31.860)	(34.881)	(40.716)
Income from associates / dividends	39.002	44.187	25.917
Other operating income / expenses	(6.405)	(28.989)	(13.400)
Profit before interest & tax (EBIT)	37.513	62.659	84.867
Net financial result	(20.827)	(24.676)	(18.775)
Profit before income tax (EBT)	16.687	37.983	66.092
Taxes	(6.661)	(16.374)	(18.078)
Profit for the period from continuing operations	10.026	21.609	48.015
Profit for the period from discontinued operations	382	8.830	-
Profit for the period from continuing & discontinued operations	10.408	30.439	48.015
Earnings before interest, taxes, depreciation and amortization (EBITDA)	60.764	105.312	120.752

Historical financials – Group statement of financial position (1/2)

€ '000	31.12.2023	31.12.2024	31.12.2025
Assets			
Net property, plant & equipments	42.182	51.939	58.195
Right of use assets	109.358	105.586	101.879
Investment property	6.944	7.041	7.438
Intangible assets	934	526	395
Investments in subsidiaries / associates & other companies	174.383	267.239	274.166
Financial assets at fair value through OCI	137.080	4.453	11.134
Other non-current assets	6.416	6.384	6.361
Other long term receivables	166	13.575	33.714
Deferred tax assets	24.506	22.058	20.630
Total non-current assets	501.971	478.803	513.911
Inventories	31.901	47.888	80.485
Contractual assets	214.630	282.855	283.080
Trade receivables	139.129	119.608	105.425
Other receivables	172.739	229.869	289.660
Restricted cash deposits	452	770	14.543
Cash and cash equivalents	76.492	70.204	115.496
Total current assets	635.343	751.194	888.690
Assets held for sale	65.440	-	-
Total assets	1.202.754	1.229.997	1.402.601

Historical financials – Group statement of financial position (2/2)

€ '000	31.12.2023	31.12.2024	31.12.2025
Equity & Liabilities			
Share capital	44.496	44.496	44.496
Share premium	145.452	145.452	145.452
Fair value reserves	95.103	(27.655)	(23.364)
Other reserves	50.919	85.786	109.966
Retained earnings	(177.357)	(91.623)	(66.877)
Equity attributable to parent's shareholders	158.614	156.455	209.673
Non-controlling interests	1.109	1.124	1.330
Total equity	159.722	157.579	211.003
Long term loans	197.027	210.463	173.538
Deferred tax liabilities	24.360	37.552	52.756
Provisions for retirement liabilities	3.418	4.023	4.747
Non current leasing liabilities	70.437	58.435	55.532
Other provisions & non-current liabilities	204.364	191.369	182.203
Total non-current liabilities	499.606	501.843	468.777
Trade & other creditors	398.324	458.969	533.626
Contractual liabilities	4.955	4.072	16.818
Income and other tax liabilities	14.273	13.294	15.391
Leasing liabilities	21.416	23.357	14.655
Short term loans	62.403	70.883	142.330
Total current liabilities	501.370	570.575	722.821
Liabilities held for sale	42.055	-	-
Total liabilities	1.043.032	1.072.418	1.191.598
Total Equity & liabilities	1.202.754	1.229.997	1.402.601

Historical financials – Group annual & interim cash flow statement

€ '000	2023	2024	2025
Cash flow from operating activities			
Profit / (loss) before tax from continuing operations	16.687	37.983	66.092
Profit / (loss) before tax from discontinued operations	378	9.056	-
Profit / (loss) before tax from continuing and discontinued operations	17.065	47.039	66.092
Adjustments for:			
Depreciation	18.314	23.014	25.142
Profit / (loss) on fair value of property	(236)	(123)	(381)
Provisions / bad debts	6.840	20.125	10.743
Income from sub-debts	(6.557)	(5.977)	(3.435)
Interest income	(1.231)	(1.330)	(1.056)
Interest expense	21.614	25.762	19.831
Gain from sale of subsidiary	-	(10.881)	-
Loss from Impairment of participations / fixed assets	-	329	942
Losses / (profit) from financial instruments / dividends	(32.445)	(38.210)	(17.482)
Exchange rate differences	(1.670)	2.108	(1.913)
Other non cash and cash equivalents	2.577	3.604	803
Plus or minus for working capital changes:			
(Increase) / decrease in inventories	(10.496)	(15.987)	(32.598)
(Increase) / decrease in trade and other receivables	(118.128)	(123.665)	(84.676)
Increase / (decrease) in non-banking payables	162.834	46.988	78.267
Less:			
Taxes paid	(8.188)	(10.485)	(12.020)
Total cash inflow / (outflow) from continuing and discontinued operating activities (a)	50.293	(37.689)	48.258
Cash flow from investing activities			
Purchase of tangible and intangible assets	(13.254)	(16.537)	(11.336)
Proceeds from disposal of tangible and intangible assets	3.533	1.270	166
Proceeds from sale of assets held for investment	4.830	150	-
Decrease / (increase) in secondary loans (subdebt) and bond loans	(5.071)	49.149	(13.724)
Disposal / (acquisition) of participations	(2.079)	(24.403)	(3.299)
Interest received	1.231	1.330	365
Income from sub-debts	5.165	3.263	1.648
Income from subsidiaries disposal (minus subsidiaries cash and cash equivalent)	11.000	5.894	3.000
Dividends received	29.842	34.140	36.753
Cash flow from continuing and discontinued investing activities (b)	35.197	54.256	13.573
Cash flow from financing activities			
Proceeds from loans	(48.862)	21.146	38.025
Payment for leasing liabilities	(17.153)	(21.655)	(24.439)
Interest paid	(16.640)	(20.918)	(14.941)
Purchase of own shares	-	(239)	(552)
Dividend paid to shareholders	(10.103)	(4.450)	(10.368)
Interest payment for operating leases	(4.973)	(5.392)	(4.265)
Cash flow from continuing and discontinued financing activities (c)	(97.732)	(31.508)	(16.540)
Net increase / (decrease) in cash and cash equivalents (a)+(b)+(c)	(12.242)	(14.941)	45.292
Cash and cash equivalents at the beginning of the year	95.976	85.145	70.204
Cash and cash equivalents from continuing and discontinued operations at the end of the year	85.145	70.204	115.496
Cash and cash equivalents from discontinued operations at the end of the year	8.653	-	-
Cash and cash equivalents from continuing operations at the end of the year	76.492	70.204	115.496

Thank you!

