

#### Overview of 6M 2020

The following are the most important events for the group which took place in the first half of 2020 and up today:

- √ a €20 million rights issue was completed, through which the Company's main shareholders increased their participation (excluding J&P Group which saw its stake drop from 44% to around 24%)
- in our long legal dispute with a foreign company, international arbitration issued a decision for a €5.5 million compensation, plus interest, arbitration expenses and legal fees, payable by the Group. The foreign company's immediate move was to call our bank guarantees worth €2.9 million. The Company has filed an appeal against the decision and an injunction for the calling of the bank guarantees, believing it put forward sound arguments in its favour, nevertheless it fully provisioned the value of the bank guarantees in its accounts
- ✓ the Company resorted to international arbitration for compensation over the unilateral termination by
  the client of an ongoing marine & industrial project in Basrah, Iraq, which was nearing its completion
- the Athens Water Authority (EYDAP) granted a one-year extension to the contract signed with a joint venture which the Company participates in regarding the management & operation of the main Athens Sewerage Treatment Plant on Psytallia Island, as the tender for the next 5-year period of the plant's management & operation has been delayed due to recources filed by joint ventures excluded from the selection procedure in its early stages
- the Group's two main office buildings in Marousi, Athens were sold for a consideration of €34 million to Trastor REIT, while also agreeing to a long-term lease of the property, as part of the Group's strategy of divesting from non-core operations
- Addition of new projects by the Group in the first half of 2020 was low, resulting in a drop in Group work-in-hand (as per IAS) to €1.2 billion on 30.06.2020 from around €1.3 billion on 31.12.2019

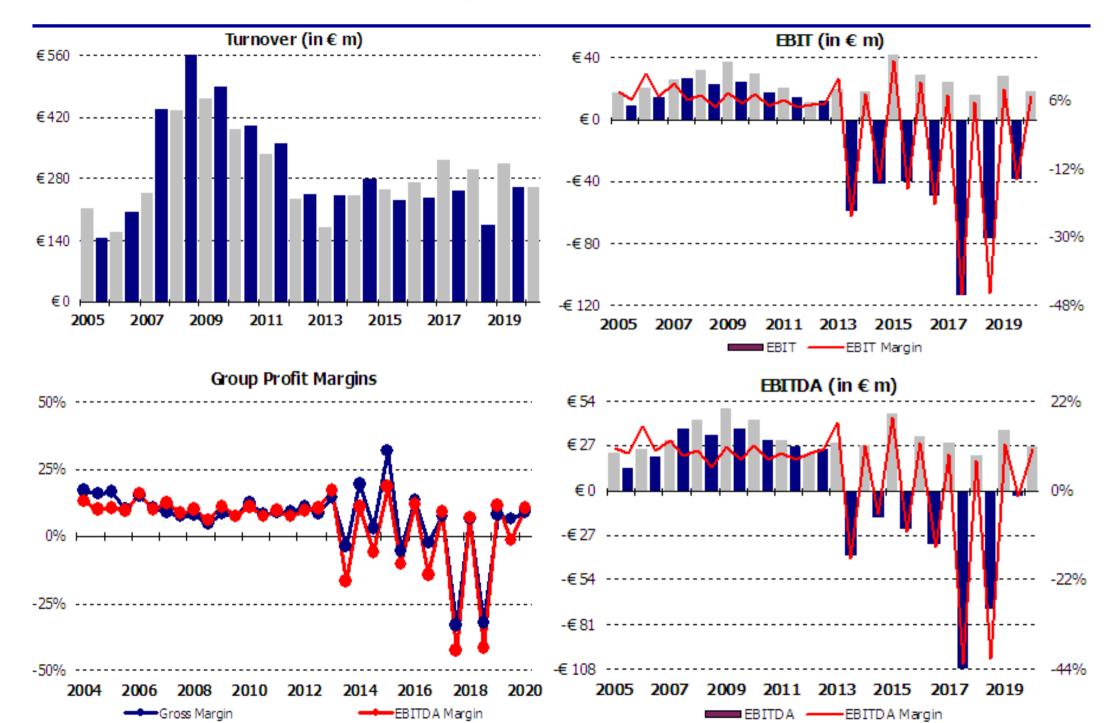


## **Group & Company Financial Results**

|                               | GR        | OUP       | СОМ       | PANY      |
|-------------------------------|-----------|-----------|-----------|-----------|
| ποσά σε € '000                | 2019      | 2018      | 2019      | 2018      |
| Turnover                      | 259,961   | 315,085   | 203,763   | 231,446   |
| Cost of Sales                 | (237,173) | (289,652) | (188,210) | (211,978) |
| Gross Profit                  | 22,788    | 25,433    | 15,553    | 19,469    |
| Other Net Income / (Expenses) | 4,009     | (630)     | 2,638     | (6,550)   |
| Impairments / Write-Offs      | (654)     | 0         | (700)     | 0         |
| Administrative Expenses       | (15,271)  | (13,495)  | (11,117)  | (9,657)   |
| Selling Expenses              | (5,692)   | (4,177)   | (3,889)   | (1,966)   |
| Income from Securities        | 2,732     | 4,903     | 740       | 5,071     |
| Income from Associates        | 10,866    | 16,022    | 16,508    | 17,249    |
| Operating Profit / (Loss)     | 18,778    | 28,057    | 19,734    | 23,615    |
| Financial Expenses            | (12,570)  | (12,876)  | (11,656)  | (10,601)  |
| Profit / (Loss) before tax    | 6,208     | 15,180    | 8,078     | 13,014    |
| Taxes                         | 4,330     | (6,314)   | 3,447     | (5,771)   |
| Profit / (Loss) after tax     | 10,538    | 8,866     | 11,525    | 7,243     |
| EBITDA                        | 26,710    | 36,427    | 24,825    | 28,952    |



### **Group Financial Results**

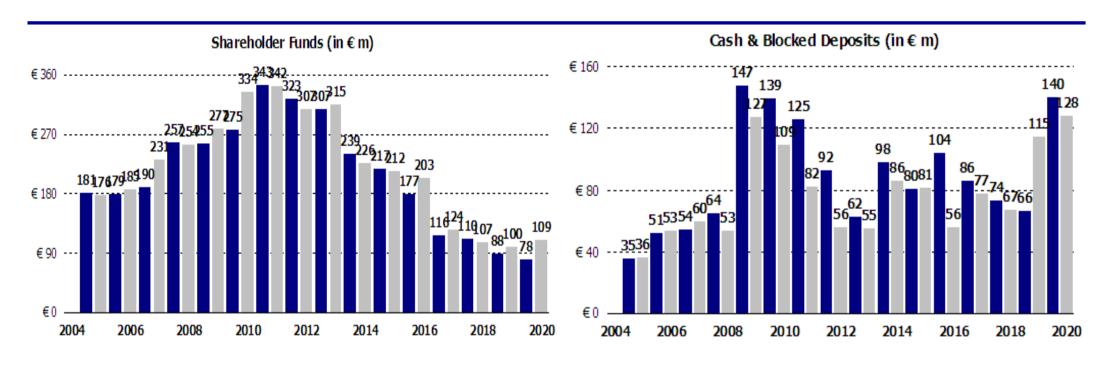


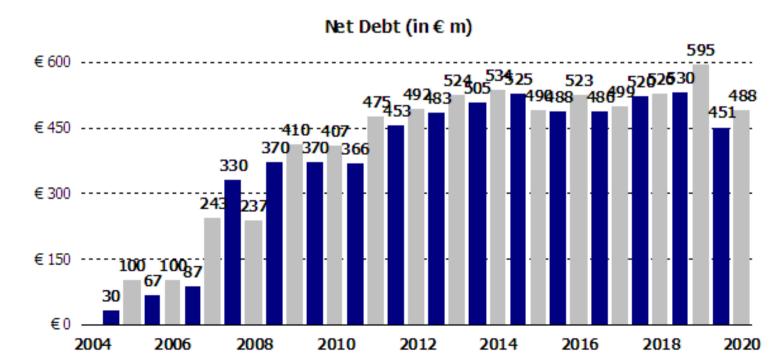
## **Group & Company Balance Sheet**

|  | GRO     | UP       | COMPANY |          |  |
|--|---------|----------|---------|----------|--|
| amounts in € million                                       | 6M 2020 | 12M 2019 | 6M 2020 | 12M 2019 |  |
| Fixed Assets (incl. Blocked Deposits €20 m)                | 628.4   | 586.3    | 708.6   | 706.0    |  |
| Assets for sale (Discontinued Operations)                  | 0.0     | 370.7    | 0.0     | 18.7     |  |
| Assets available for sale                                  | 0.0     | 33.8     | 0.0     | 33.8     |  |
| Inventories  | 20.2    | 19.1     | 13.7    | 11.2     |  |
| Construction Contracts                                     | 174.7   | 126.1    | 172.6   | 119.3    |  |
| Receivables from Clients & Other Receivables               | 269.4   | 278.7    | 236.0   | 241.9    |  |
| Blocked Deposits   | 39.5    | 49.0     | 33.1    | 34.1     |  |
| Cash & Equivalent  | 68.8    | 71.1     | 60.3    | 61.1     |  |
| Total Assets   | 1,201.0 | 1,534.7  | 1,224.3 | 1,226.1  |  |
|  |         |          |         |          |  |
| Long Term Debt   | 520.7   | 515.4    | 430.6   | 441.6    |  |
| Other Long Term Debt                                       | 51.0    | 57.3     | 36.8    | 42.6     |  |
| Liabilities from Assets for Sale (Discontinued Operations) | 0.0     | 400.7    | 0.0     | 39.7     |  |
| Suppliers & Other Liabilities                              | 424.6   | 407.4    | 355.9   | 327.9    |  |
| Short term Debt  | 95.9    | 75.7     | 77.1    | 54.1     |  |
| Shareholder Funds  | 108.6   | 78.3     | 323.8   | 320.3    |  |
| Total Liabilities  | 1,201.0 | 1,534.7  | 1,224.3 | 1,226.1  |  |
|  |         |          |         |          |  |
| Long-Term Debt   | (520.7) | (515.4)  | (409.5) | (441.6)  |  |
| Short-Term Debt  | (95.9)  | (75.7)   | (98.3)  | (54.1)   |  |
| Cash & Blocked Deposits                                    | 128.3   | 140.1    | 113.4   | 115.2    |  |
| Net Debt   | (488.4) | (451.0)  | (394.3) | (380.4)  |  |



#### **Group Balance Sheet**







# **Consolidated Debt Analysis**

| amounts in € million                               | 6M 2020 | 12M 2019 |  |
|--|---------|----------|--|
| Bond Loans   | (461.2) | (454.2)  |  |
| Project Financing * and Other Long-Term Loans      | 0.0     | (19.8)   |  |
| Long-Term Leasing - IAS 16                         | (56.2)  | (38.2)   |  |
| Long-Term Leasing - Equipment                      | (3.4)   | (3.1)    |  |
| Total Long-Term Loans (A)                          | (520.7) | (515.4)  |  |
| Short-term Loans                                   | (33.5)  | (36.0)   |  |
| Short-Term portion of Leasing (Equipment & IAS 16) | (8.0)   | (5.3)    |  |
| Bond loans maturing in 12 months                   | (54.4)  | (34.4)   |  |
| Total Short-Term Loans (B)                         | (95.9)  | (75.7)   |  |
| Total Debt ( A + B )                               | (616.6) | (591.1)  |  |
| Cash & Blocked Deposits (C)                        | 128.2   | 140.1    |  |
| Net Debt (A + B + C)                               | (488.4) | (451.0)  |  |
| less: Project Financing * & Other Long-Term Loans  | 0.0     | (19.8)   |  |
| Corporate Financing                                | (488.4) | (431.2)  |  |



## **Group Results** by Business Sector

| amounts in € million                       | Construction | ruction Concessions |       | Other | Group Total |  |  |
|--|--------------|---------------------|-------|-------|-------------|--|--|
| <u>6M 2020</u>                             |              |                     |       |       |             |  |  |
| Turnover                                   | 200.4        | 1.4                 | 52.3  | 5.8   | 260.0       |  |  |
| Gross Profit                               | 18.5         | 0.2                 | 3.7   | 0.4   | 22.8        |  |  |
| Pre-Tax Income from Associated Companies * | 1.0          | 9.9                 | 0.0   | 0.0   | 10.9        |  |  |
| EBIT                                       | 10.0         | 5.5                 | 1.4   | 1.8   | 18.7        |  |  |
| EBITDA                                     | 15.7         | 6.4                 | 2.4   | 2.1   | 26.7        |  |  |
| Pre-Tax Earnings                           |              |                     |       |       | 6.2         |  |  |
| <u>6M 2019</u>                             |              |                     |       |       |             |  |  |
| Turnover                                   | 253.3        | 2.6                 | 53.0  | 6.2   | 315.1       |  |  |
| Gross Profit                               | 22.8         | (0.4)               | 1.6   | 1.4   | 25.4        |  |  |
| Pre-Tax Income from Associated Companies * | 0.4          | 15.6                | 0.0   | 0.0   | 16.0        |  |  |
| EBIT                                       | 14.1         | 14.8                | (0.9) | 0.0   | 28.1        |  |  |
| EBITDA                                     | 20.5         | 15.8                | (0.2) | 0.4   | 36.4        |  |  |
| Pre-Tax Earnings                           |              |                     |       |       | 15.2        |  |  |



<sup>\*</sup> In consolidated financial accounts, this item refers to the proportion of pre-tax income from participations in concessions, whereas in non-consolidated accounts it refers to post-tax dividends from concessions

## **Group Results** by Geographic Region

| amounts in € million                       | Greek | International<br>Markets | Group Total |
|--|-------|--------------------------|-------------|
| <u>6M 2020</u>                             |       |                          |             |
| Turnover                                   | 111.0 | 149.0                    | 260.0       |
| Gross Profit                               | (0.7) | 23.5                     | 22.8        |
| Pre-Tax Income from Associated Companies * | 10.9  | 0.0                      | 10.9        |
| EBIT                                       | 4.3   | 14.4                     | 18.8        |
| EBITDA                                     | 10.2  | 16.5                     | 26.7        |
| Pre-Tax Earnings                           | (2.9) | 9.1                      | 6.2         |
| <u>6M 2019</u>                             |       |                          |             |
| Turnover                                   | 134.3 | 180.8                    | 315.1       |
| Gross Profit                               | (0.2) | 25.6                     | 25.4        |
| Pre-Tax Income from Associated Companies * | 16.0  | 0.0                      | 16.0        |
| EBIT                                       | 12.5  | 15.6                     | 28.1        |
| EBITDA                                     | 18.0  | 18.4                     | 36.4        |
| Pre-Tax Earnings                           | 4.4   | 10.7                     | 15.2        |

AVAX

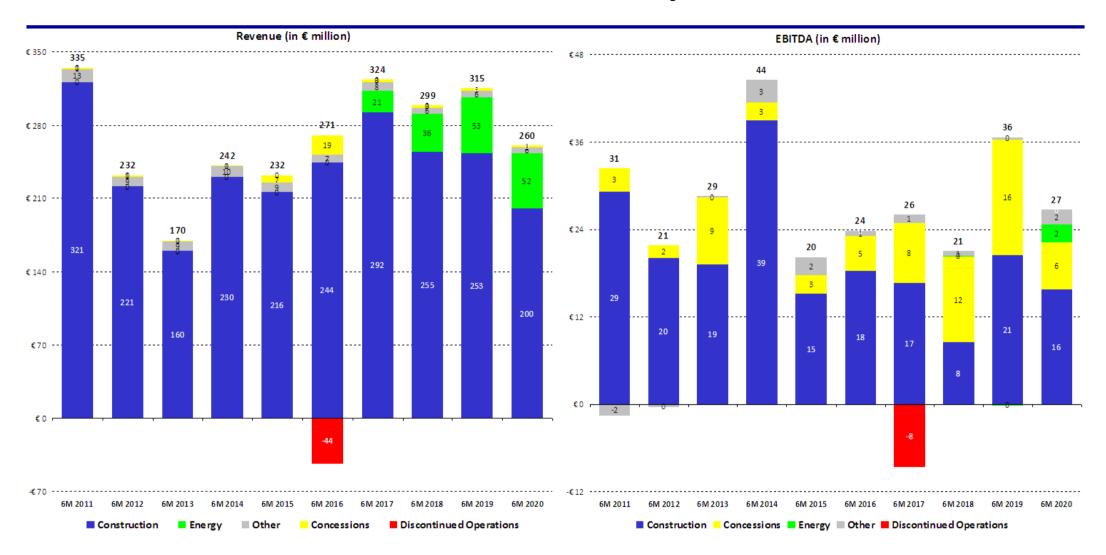
<sup>\*</sup> In consolidated financial accounts, this item refers to the proportion of pre-tax income from participations in concessions, whereas in non-consolidated accounts it refers to post-tax dividends from concessions

## **Breakdown of Main Financial Figures**

| amounts in € million  | 7          | Turnover   |        |            | EBITDA     |        |            | Net Debt   | t      |
|-----------------------|------------|------------|--------|------------|------------|--------|------------|------------|--------|
|                       | 6M<br>2020 | 6M<br>2019 | change | 6M<br>2020 | 6M<br>2019 | change | 6M<br>2020 | 6M<br>2019 | change |
| Business Sector       |            |            |        |            |            |        |            |            |        |
| Construction          | 200.4      | 253.3      | -20.9% | 15.7       | 20.5       | -23.3% | (391.1)    | (533.1)    | -26.6% |
| Concessions           | 1.4        | 2.6        | -43.8% | 6.4        | 15.8       | -59.2% | (41.8)     | (35.0)     | 19.4%  |
| Energy                | 52.3       | 53,0       | -1,2%  | 2.4        | (0.2)      | -      | (41.6)     | (14.7)     | 182%   |
| Other Activities      | 5.8        | 6.2        | -7.1%  | 2.1        | 0.4        | -      | (13.9)     | (11.8)     | 17.8%  |
| Total                 | 260.0      | 315.1      | -17.5% | 26.7       | 36.4       | -26.7% | (488.4)    | (594.6)    | -17.9% |
|                       |            |            |        |            |            |        |            |            |        |
| Geographic Region     |            |            |        |            |            |        |            |            |        |
| Greece                | 111.0      | 134.3      | -17.4% | 10.2       | 18.0       | -43.0% |            |            |        |
| International Markets | 149.0      | 180.8      | -17.6% | 16.5       | 18.4       | -10.8% |            |            |        |
| Total                 | 260.0      | 315.1      | -17.5% | 26.7       | 36.4       | -26.7% |            |            |        |



### Revenue & EBITDA Breakdown by Business Sector



Construction is the mainstay of Group revenues, nevertheless the energy sector (through 100% subsidiary Volterra) is gradually increasing its participation in recent years. Production of operating profits (EBITDA) is relatively balanced between construction and concessions



## **Group Cash Flow**

| amounts in € million   | 6M 2020 | 6M 2019 |
|--|---------|---------|
| Pre-Tax Earnings   | 6.2     | 15.2    |
| Depreciation   | 7.3     | 8.4     |
| Other Operating Cash Flows   | (0.3)   | (0.6)   |
| Change in Working Capital *  | (48.4)  | 9.6     |
| Operating Cash Flow  | (35.2)  | 32.5    |
| Net (Acquisition) / Sale of tangible & intangible fixed assets       | 5.7     | (2.2)   |
| Net (Acquisition) / Sale of participations & investments             | (8.3)   | 0.0     |
| Interest & dividends received  | 22.4    | 29.4    |
| Investment Cash Flow   | 19.8    | 27.3    |
| Net (Repayment) / Issue of Loans                                     | 5.2     | (15.3)  |
| Net (Dividend Payments / Share Capital Increases                     | 19,1    | (1.1)   |
| Other Financing Flows  | (11.1)  | (1.8)   |
| Financing Cash Flow  | 13.1    | (18.2)  |
| Change in Cash in period (Operating+Investment+ Financing Cash Flow) | (2.3)   | 41.6    |
| Free cash Flow (Operating+Investment Cash Flow)                      | (15.4)  | 59.8    |
| (Increase) / Decrease in Debtors                                     | 9.3     | (152.5) |
| (Increase) / Decrease in Construction Contracts                      | (52.1)  | (85.3)  |
| Increase / (Decrease) in Suppliers                                   | (19.1)  | (260.7) |
| Other net receivables and payables                                   | 13.5    | 508.0   |
| (Increase) / Decrease in Working Capital                             | (48.4)  | 9.6     |

